



Corporation Of the Village of Cumberland

2013 Annual Report

The Corporation of the Village of Cumberland
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Mayor's Message

On behalf of Cumberland Council, I am pleased to present our 2013 Annual Report. We've had a busy year here in the Village.

We started the year by kicking off our public consultation for the new Cumberland Official Community plan and hosted a series of well attended events, meetings and engagement sessions.

We also completed some large infrastructure projects including reconstruction of Third Street and installation of a new water main on Dunsmuir Avenue (Camp Road) to support a new ground water source control building adjacent to Comox Lake Road.

To make it easier to do business in our community, we signed on to an Inter-Community Business License initiative across Central Vancouver Island that includes communities from Campbell River down to Duncan. Now our mobile businesses only require one license!

As a great new addition to the community, Council, as a member of the Vancouver Island Regional Library District Board, was very excited by the opening of the brand new Cumberland Library. It is a great resource for our Village! With the support of the Cumberland Centennial Rotary club and other important community partners we also started raising funds for the great new playground equipment that was recently installed at Village Park.

We continued to meet and negotiate with provincial Ministers to ensure their awareness of Cumberland needs and initiatives. One particular focus in 2013 was on tourism and planning for development of Cumberland as an eco-tourism and recreation tourism destinations. We also attended conferences with the Association of Vancouver Island and Council Communities (AVICC), the Union of BC Municipalities (UBCM), and the Federation of Canadian Municipalities (FCM). On a more local level, Council has continued to represent Cumberland in Comox Valley discussions related to the South Sewer System initiative and other regional projects.

We must all continue to work together to ensure that Cumberland continues to be the jewel of the Comox Valley. Council thanks all the many volunteers who contribute in so many different ways to the community.

Sincerely,

A handwritten signature in blue ink that reads "Leslie Baird".

Leslie Baird

Community Vision

The Village is a unique community. Its rich coal mining history is visible everywhere – from the heritage homes in the historic core, to the abandoned mine sites scattered throughout the surrounding forests.

The people of Cumberland are passionate about their Village. They are here because this Village offers an unmatched quality of life. They envision that Cumberland will continue to be a community vibrating with activity. Surrounded by living forests, the Village is a mecca for outdoor recreation, with opportunities for anyone who wants to immerse themselves in nature. Protected by living natural corridors, the wetlands, forested areas, lakes and streams attract a diversity of wildlife and the network of walking and biking paths attracts visitors from all over the world.

People choose to live in Cumberland for its small town friendliness and values. The core of Cumberland retains its historic look and feel. Small shops and businesses offer respite from the sameness of shopping malls and cookie cutter commercial establishments found elsewhere.

People of all ages and backgrounds greet each other on the streets. They come here for opportunity, to be part of a vibrant community that values diversity, creativity and hard work. The Village is growing. As it grows, it will embrace the best land use practices to ensure that it is a livable community. Housing will be available for all income levels. Walkability, greenways, bikeways, opportunities for urban farming and public spaces will all contribute to continuing to make Cumberland a great place to live.

The Village of the future is well-managed in a sustainable and orderly fashion with full public participation, and a thriving, resilient and diversified economy based on tourism and other industries and businesses that are compatible with community values. Citizens recognize that residential growth must be balanced by revenues from successful businesses with the objective of making jobs available for Cumberland residents.

Subsequently the vision for the Village will be built upon the following priorities:

- Improvement and expansion of infrastructure to accommodate measured growth.
- Attainable housing
- Village centre rejuvenation
- Promotion of the Village for local and regional businesses
- Recreation and tourism
- A healthy, active and engaged citizenry of all ages and walks of life.
- Accountability and transparency
- Protection and enhancement of natural features and functions

These priorities will be reinforced with collective and passionate environmental stewardship and closer ties to the region.

Report on Municipal Services and Operations 2013

CORPORATE SERVICES

Corporate Services at the Village of Cumberland includes financial services and corporate administration. Financial services include budget, purchasing, taxation and utility billing. Corporate administration includes bylaw, records, policies and council correspondence. The Corporate Services Department also includes the Chief Administrative Officer (CAO) who has general responsibilities for land management and other Village Operations.

PUBLIC WORKS

Under the direction of the Manager of Operations, Public Works consists of a seven person crew that oversees many aspects of municipal life. They maintain the water supply and this includes treatment at the chlorination plant and distribution through Village pipes. They maintain the sewer and storm water system which includes collection, treatment and disposal. They maintain the roads and streetscapes and this includes things such as pothole maintenance and snow clearing. They also maintain the parks and cemeteries as well as the municipal facilities which include the Council Chambers, the Village Hall, and the Recreation Centre. In addition to all of the above, Public Works maintains the municipal fleet and equipment. Municipal crews are always busy responding to community needs.

PROTECTIVE SERVICES

Protective Services are responsible for many things. They manage fire protection and fire rescue services, community safety programs, emergency preparedness, bylaw enforcement and animal control. Departmental staff in 2013 included the Manager of Protective Services, a part-time bylaw enforcement officer, and approximately 34 dedicated volunteer firefighters. In order to ensure top performance, these members attend training throughout the year to complete necessary training and certifications from the Justice Institute of BC. Police services are supplied provincially by the Comox Valley RCMP detachment.

RECREATION SERVICES

Recreation is a big part of life here in the Village of Cumberland, so we have two major focuses for recreation – Recreation Services and Outdoor Recreation. Both are overseen by the Manager of Recreation. The Recreation Programming group works to offer recreation and cultural programming and activities for the people of Cumberland. They also work on facilitating the hosting of Cumberland's many community and private events. The Recreation programming group is staffed by one full time and one part time staff member as well as several casual employees to staff special events and facility rentals.

The Village's outdoor recreation initiatives are undertaken by the Parks and Outdoor Recreation Coordinator, who works on a wide range of projects, including the pursuit of a variety of a variety of outdoor initiatives that support the eco tourism potential for the Village of Cumberland.

PLANNING AND DEVELOPMENT

Development and growth is a hot topic in Cumberland. Planning and Development staff consist of one full time planner, and one part time planner that report to the Manager of Operations and Chief Administrative Officer. Planning staff are responsible for preparation of planning and development related bylaws, policies and master plans. They also process development, property and business applications, and coordinate building inspection services that are provided by a contractor. Other responsibilities include providing assistance to Village departments in the drafting of various bylaws for coordination of contracted service such as waste management, composting, and recycling collection.

Planning staff along with Mayor and Council worked hard throughout 2013 to continue on with public engagement for updating the Village of Cumberland's Official Community Plan (OCP).

Status of 2013 Objectives

The 2012 Annual Report outlined Council's goals and objectives for 2012 and 2013. The following summary outlines the status of those goals and objectives as at December 31, 2013. The priorities set out are in no particular order.

Strategic Priority 1 – Quality Infrastructure Planning and Development	
• Establish an adequate and high quality source of water for the current and future residents of the Village	Work continues
• Develop an environmentally sustainable method of treating the liquid waste that is produced by the Village.	Work continues
• Create a road and utility rehabilitation plan	Work continues
• Develop a facility replacement and upgrade plan	Worked started
• Develop a heritage conservation plan for Village-owned assets	Not started
Strategic Priority 2 – Comprehensive Community Planning	
• Complete the review of the Official Community Plan and ensure alignment with the Regional Growth strategy	Work continues
• Examine all solid waste management options	Work continues
• Develop and implement greenhouse gas reduction action plan	Work continues
• Develop ecotourism plan (mountain bike trails/ATV access/ORV)	Work continues
• Develop an alternative transportation plan	Not started
• Create an industrial land development and promotion strategy	Not started
• Review development standards to make them green, economically attractive and flexible	Work continues
• Review and implement the Community Beautification Plan	Not started
• Establish a stream stewardship plan – Perseverance Creek Coho	Not started
• Complete the Village Park Plan	Completed
• Develop a heritage management plan	Not started
• Develop a cemetery master plan	Work started

Strategic Priority 3 – Highly Developed Internal and External Communications

- | | |
|------------------------------------|----------------|
| • Ongoing civic engagement process | Work continues |
|------------------------------------|----------------|
-

Strategic Priority 4 – Effective Administrative, Financial and Support Services

- | | |
|--|----------------|
| • Acquire Maple Lake for future park | Work continues |
| • Review information technology service delivery | Not started |
| • Implement an ongoing policy and bylaw review of fees and charges | In Process |
| • Implement a reserve fund policy | Not started |
| • Develop effective emergency planning | Completed |
| • Review the firefighter compensation policy | Completed |
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Goals and Objectives 2014

Council members and senior managers participated in a strategic priorities workshop in early 2014. Council reviewed the priorities established in 2013 and made revisions to reflect on regional activities and economic realities for the community. The following objectives were established to guide municipal activities over the 2014 calendar year - completion of objectives provides a measure for the achievement of the goals identified. The strategic priorities, as set out, are in no particular order.

For purposes of resource allocation and accomplishment tracking, each priority has been designated according to the following three timeframes:

Short Term Priority – By the end of 2014

Medium Term Priority – By the end of 2016

Long Term Priority – By the end of 2024

1. Quality Infrastructure Planning and Development

The Village of Cumberland seeks to replace and expand the utility, dedicated road and building assets of the Village in an organized and responsible fashion by:

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|---|----------------------|
| ▪ Establishing an adequate and high quality source of water for the current and future residents of the Village | Long Term Priority |
| ▪ Developing an environmentally sustainable method of treating the liquid waste that is produced by the Village | Long Term Priority |
| ▪ Creating a road and utility rehabilitation plan | Medium Term Priority |
| ▪ Developing a facility replacement and upgrade plan | Long Term Priority |
| ▪ Purchasing land and constructing a new fire hall | Medium Term Priority |

2. Comprehensive Community Planning

The Village of Cumberland seeks to move towards environmental sustainability through a broad range of means including effective land use planning, waste reduction and protection of natural resources by:

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|---|----------------------|
| ▪ Completing the review of the Official Community Plan and ensuring alignment with the regional growth strategy | Short Term Priority |
| ▪ Reviewing the zoning bylaw | Medium Term Priority |
| ▪ Reviewing development standards to make them green, economically attractive and flexible | Medium Term Priority |
| ▪ Creating an industrial land development and promotion strategy | Medium Term Priority |
| ▪ Developing an ecotourism plan | Long Term Priority |
| ▪ Developing an active transportation plan | Long Term Priority |
| ▪ Examining all solid waste management options | Medium Term Priority |
| ▪ Developing and implementing a greenhouse gas | Medium Term Priority |

reduction action plan	
▪ Implementing the Village Park Master Plan	Long Term Priority
▪ Developing a Coal Creek Historic Park master plan	Short Term Priority
▪ Acquiring Maple Lake for future park	Medium Term Priority
▪ Creating a street closure policy for special events	Short Term Priority
▪ Developing a heritage management plan that includes a conservation plan for Village-owned assets	Medium Term Priority
▪ Developing a civic cemetery master plan	Short Term Priority
▪ Designing and installing a Welcome to Cumberland community sign	Short Term Priority
▪ Creating an animal attractants/garbage bylaw	Short Term Priority

3. Healthy Community

The Village of Cumberland seeks to create and improve the social, environmental and economic assets that support the health and well-being of residents by:

- | | |
|--|----------------------|
| ▪ Improving youth programming | Medium Term Priority |
| ▪ Exploring partnerships for community services | Medium Term Priority |
| ▪ Undertaking a recreation facility and programming review | Short Term Priority |

4. Highly Developed Internal and External Communications

The Village of Cumberland wants to promote transparency and an easy flow of information both within the corporation and between the corporation and the public by:

- | | |
|---------------------------------------|--------------------|
| ▪ An ongoing civic engagement process | Long Term Priority |
|---------------------------------------|--------------------|

5. Effective Administrative, Financial and Support Services

The Village of Cumberland seeks to deliver effective services to the community for the benefit of its citizens, businesses and visitors by:

- | | |
|---|----------------------|
| • Implementing a reserve fund policy | Long Term Priority |
| • Reviewing the business license scheme | Medium Term Priority |

Permissive Tax Exemptions 2013

The following properties were granted a permissive property tax exemption by the Council for the 2013 taxation year. The amount shown is the property taxes that would have been imposed on the property in the previous year if it were not exempt for that year.

Organization/ Occupier Of Municipal Property	Property Granted Exemption	2013 Property Tax Exemption*
Cumberland United Church	Lot 1, Block 4, Plan 522, District Lot 21, Nelson Land District <i>(Land surrounding church)</i>	\$ 264
Cumberland Community Church	Lot B, Plan 43397, District Lot 21, Nelson Land District <i>(Land surrounding church)</i>	\$ 274
Historical Society (Museum) & Cumberland Chamber of Commerce	Lot 3, Block H, Plan 522E, District Lot 21, Nelson Land District, EXC NLY 76FT	\$ 2,221
Cumberland Old Age Pensioners	Lot B, Plan 29219, District Lot 21&24, Nelson Land District	\$ 5,419
Total Permissive Tax Exemption		\$ 8,178

* These amounts do not include the amounts exempted relating to other agency collections such as the Regional District, Hospital District, Municipal Finance Authority, BC Assessment, library, and school and police taxes. The total tax exemption including these other agency collections was \$18,966.

Strategic Community Investment Funds Plan and Progress Report 2013

In accordance with the terms of the Strategic Community Investment (SCI) Funds agreement, the following report outlines a plan that was developed for the intended uses and performance targets for the small community portion of the SCI funds. To date, the Village has received both the 2013 grant funds and expect to receive the June 2014 funds shortly.

The Provincial Government recognizes that small communities struggle to provide the basic municipal services at affordable tax rates due to their relatively small tax base and especially when that tax base is largely residential. The grant is fundamental to the Village of Cumberland in order to provide essential services.

Strategic Community Investment Funds Received or Anticipated

Strategic Community Investment Funds	Use	Date	Amount
Small Community Grants	Local government services	March 2013	\$ 84,229
		June 2013	\$211,415
		June 2014	\$295,644

Small Community Portion of the SCI Funds: Performance Targets and Progress

Intended Use

The intended use of the small community portion of SCI funds is to supplement the tax base by apportioning the grant across all departments to provide local government services. (Please note that SCI funds do not fund water and sewer services.)

Performance Targets

1. To recognize the need for affordable property taxes, especially for those on fixed and reduced incomes; to keep increases as reasonable as possible while continuing to provide basic municipal services; and to strive to offer a competitive rate to attract business and industry.

Progress made to first reporting period (by June 30, 2013)

The 2012 municipal tax increase was .63%. Without the small community grant, the tax increase would have been 25%.

The 2013 tax increase was 2%. Without the small community grant, the tax increase would have been 28%.

Progress made to first reporting period (by June 30, 2014)

The 2014 municipal tax increase was 1.08%. Without the small community grant, the tax increase would have been 21%.

2. To address aging infrastructure, understanding that deferral of infrastructure replacement and repairs is not sustainable.

Progress made to first reporting period (by June 30, 2013)

Infrastructure and many maintenance projects were completed and the capital reserve was contributed to in 2013 to get ready for future large roads projects.

Progress made to first reporting period (by June 30, 2014)

The 2014 approved financial plan includes a project to reconstruct Maryport Avenue between Fourth and Fifth Street and a design for the reconstruction of Egremont Avenue to take place during the years 2015 - 2017. Designs will be completed for the 2015 – 2016 reconstruction project of the landfill corridor along Cumberland and Bevan Roads. Many maintenance projects will also take place in 2014 and a land purchase for a new fire hall has also been approved for 2014.



**THE CORPORATION OF THE
VILLAGE OF CUMBERLAND**

**CONSOLIDATED
FINANCIAL STATEMENTS**

DECEMBER 31, 2013

THE CORPORATION OF THE VILLAGE OF CUMBERLAND

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MANAGEMENT'S RESPONSIBILITY

INDEPENDENT AUDITORS' REPORT

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- 2 Debenture and Long-Term Debt
- 3 Segment Disclosure
- 4 Segment Disclosure with Budget Information

Management's Responsibility

To the Mayor and Council of the Corporation of the Village of Cumberland:

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian Public Sector Accounting Standards and ensuring that all information in the annual report is consistent with the statements. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Mayor and Council are composed entirely of individuals who are neither management nor employees of the Village. The Mayor and Council are responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial information included in the annual report. The Mayor and Council fulfill these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Mayor and Council are also responsible for appointing the Village's external auditors.

MNP LLP, an independent firm of Chartered Accountants, is appointed by the Mayor and Council to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically with, both the Council and management to discuss their audit findings.

April 14, 2014



Michelle Mason, CGA
Corporate Financial Officer

Independent Auditors' Report

To the Mayor and Council of the Corporation of the Village of Cumberland:

We have audited the accompanying consolidated financial statements of the Corporation of the Village of Cumberland, which comprise the consolidated statement of financial position as at December 31, 2013, the consolidated statements of operations and accumulated surplus, change in net financial assets (net debt), and cash flows and related schedules for the year then ended, and a summary of significant accounting policies and other explanatory notes.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe the audit evidence obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Corporation of the Village of Cumberland as at December 31, 2013 and its operations, change in net financial assets (net debt), and its cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

April 14, 2014

Courtenay, BC

MNP LLP

Chartered Accountants

THE CORPORATION OF THE VILLAGE OF CUMBERLAND
Consolidated Statement of Financial Position
As at December 31, 2013

	<u>2013</u>	<u>2012</u>
Financial Assets		
Cash and cash equivalents	\$ 6,446,107	\$ 5,845,705
Property taxes receivable	254,921	329,275
Accounts receivable (Note 2)	700,967	1,419,703
	<u>7,401,995</u>	<u>7,594,683</u>
Liabilities		
Accounts payable and accrued liabilities (Note 3)	589,964	769,668
Trust and other deposits (Note 4)	159,874	209,186
Deferred revenue (Note 6)	2,457,567	3,483,577
Debenture and long term-debt (Note 8, Schedule 2)	2,650,967	2,843,069
	<u>5,858,372</u>	<u>7,305,500</u>
Net Financial Assets	<u>1,543,623</u>	<u>289,183</u>
Non-financial Assets		
Tangible capital assets (Schedule 1)	36,079,955	35,624,005
Inventories	91,083	80,235
Prepaid expenses	5,964	4,306
	<u>36,177,002</u>	<u>35,708,546</u>
Accumulated Surplus (Note 16)	<u><u>\$ 37,720,625</u></u>	<u><u>\$ 35,997,729</u></u>
Contingent liabilities (Note 7)		

See accompanying notes to the consolidated financial statements

Approved by:



Leslie Baird
Mayor



Michelle Mason
Corporate Financial Officer

THE CORPORATION OF THE VILLAGE OF CUMBERLAND
Consolidated Statement of Operations and Accumulated Surplus
For the Year Ended December 31, 2013

	2013 Actual	2013 Budget	2012 Actual
		(Note 13)	
Revenues			
Taxes	\$ 2,031,474	\$ 2,032,695	\$ 1,926,723
Grants in lieu of taxes	48,248	53,360	50,651
Frontage taxes	177,452	177,450	171,862
Sale of services	1,065,780	1,065,150	1,031,936
Transfers from other governments	908,500	995,455	784,991
Services to other governments	308,242	306,750	246,880
Other revenue	975,657	459,940	378,618
Development cost charges	609,933	649,530	871,946
Contributed assets	45,000	-	1,208,793
	<u>6,170,286</u>	<u>5,740,330</u>	<u>6,672,400</u>
Expenses			
General government services	548,195	689,610	622,808
Transportation services	957,264	1,140,480	966,246
Protective services	476,244	496,690	405,383
Environmental health services	1,488,671	1,485,610	1,233,305
Public health services	21,553	22,030	31,776
Environmental planning and development services	359,770	497,300	328,738
Recreation and cultural services	595,693	647,010	578,026
	<u>4,447,390</u>	<u>4,978,730</u>	<u>4,166,282</u>
Annual Surplus	1,722,896	761,600	2,506,118
Accumulated Surplus, Beginning Of Year	<u>35,997,729</u>	<u>35,997,729</u>	<u>33,491,611</u>
Accumulated Surplus, End Of Year	<u>\$ 37,720,625</u>	<u>\$ 36,759,329</u>	<u>\$ 35,997,729</u>

Please see accompanying notes to the consolidated financial statements.

THE CORPORATION OF THE VILLAGE OF CUMBERLAND
Consolidated Statement of Change in Net Financial Assets (Net Debt)
For the Year Ended December 31, 2013

	2013 Actual	2013 Budget	2012 Actual
		(Note 13)	
Annual Surplus	\$ 1,722,896	\$ 761,600	\$ 2,506,118
Amortization of tangible capital assets	835,014	821,820	782,032
Proceeds on disposal of tangible capital assets	-	-	-
Change in supplies inventories	(10,848)	-	8,339
Change in prepaid expense	(1,660)	-	(730)
Loss on disposal of tangible capital assets	241,762	-	754
Acquisition of tangible capital assets	<u>(1,532,724)</u>	<u>(2,666,670)</u>	<u>(2,595,251)</u>
Change In Net Financial Assets	1,254,440	(1,083,250)	701,262
Net Debt, Beginning Of Year	289,183	289,183	(412,079)
Net Financial Assets (Net Debt), End Of Year	<u><u>\$ 1,543,623</u></u>	<u><u>\$ (794,067)</u></u>	<u><u>\$ 289,183</u></u>

Please see accompanying notes to the consolidated financial statements.

STATEMENT D

THE CORPORATION OF THE VILLAGE OF CUMBERLAND
Consolidated Statement of Cash Flows
For the Year Ended December 31, 2013

	2013	2012
Cash Flows From Operating Activities		
Annual surplus	\$ 1,722,896	\$ 2,506,118
Non-cash items		
Amortization	835,014	782,032
Contributed assets	(45,000)	(1,208,793)
Long-term debt actuarial reduction	(10,988)	(7,483)
Loss on disposal of tangible capital assets	241,762	754
Change in prepaid expense	(1,658)	(730)
Change in inventories	(10,848)	8,339
Change in deferred revenue	(1,026,010)	1,217,332
Change in working capital		
Change in property taxes receivable	74,354	(70,329)
Change in accounts receivable	718,736	(392,727)
Change in accounts payable	(179,704)	279,777
Change in trust and other deposits	(49,312)	12,571
Cash provided by (applied to) operating activities	2,269,242	3,126,861
Cash Flow From Investing Activities		
Purchase of tangible capital assets	(1,487,726)	(1,386,458)
Cash applied to capital transactions	(1,487,726)	(1,386,458)
Cash Flow From Financing Activities		
New debt issued	13,461	27,752
Long-term debt repaid	(194,575)	(193,578)
Cash provided from financing activities	(181,114)	(165,826)
Increase in Cash and Cash Equivalents	600,402	1,574,577
Cash and Cash Equivalents, Beginning Of Year	5,845,705	4,271,128
Cash and Cash Equivalents, End Of Year	\$ 6,446,107	\$ 5,845,705
Interest Included In Operating Activities		
Interest received in the year	\$ 117,756	\$ 67,382
Interest paid in the year	\$ (118,190)	\$ (114,754)

Please see accompanying notes to the consolidated financial statements.

**The Corporation of the Village of Cumberland
Notes to Consolidated Financial Statements
Year Ended DECEMBER 31, 2013**

The Corporation of the Village of Cumberland was incorporated in 1898 under the provisions of the *British Columbia Municipal Act*. Its principal activities are the provision of local government services to the residents of the Municipality.

1. SIGNIFICANT ACCOUNTING POLICIES

- a) It is the Municipality's policy to follow Canadian public sector accounting standards.
- b) In accordance with the recommendations of the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants, the Municipality has implemented the consolidation of all funds. The consolidated financial statements reflect the removal of internal transactions and balances.

The Municipality follows the normal practice for local government accounting according to the principle of fund accounting. Funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

- c) Financial instruments consist of cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities, trusts and other deposits, debenture and long-term debt. Unless otherwise noted, it is management's opinion that the Municipality is not exposed to significant interest, currency or credit risk arising from these financial instruments.
- d) Tangible capital assets and other non-financial assets are accounted for as non-financial assets by the Municipality because they can be used to provide municipal services in future periods. These assets do not normally provide resources to discharge liabilities unless they are sold.
- e) Cash and cash equivalents include short-term deposits held with the Municipal Finance Authority in the Money Market Fund and are carried at cost, which approximates market value.
- f) Inventories are valued at the lower of cost and replacement value.
- g) Tax revenues are recognized in the year that they are levied. Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled. Restricted grants are recognized when the related expenses are incurred and when collection is reasonably assured. Sewer and water fees are recognized when the commodity has been received by the customer. Other sales of services and other revenue from own sources are recognized when the service is provided or the amount is earned and when the amount can be estimated and collection is reasonably assured. Restricted revenues from collections of development cost charges are deferred and then recognized as revenue in the year that an expense, authorized by bylaw, is incurred.
- h) Expenses are recorded in the period in which the goods or services are acquired and a liability is incurred.
- i) The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements, as well as the reported amounts of revenue and expenditures during the reporting period. Significant areas requiring the use of estimates include the ability to collect property taxes receivable and accounts receivable, obsolete or damaged inventory, amortization

The Corporation of the Village of Cumberland
Notes to Consolidated Financial Statements
Year Ended DECEMBER 31, 2013

of tangible capital assets and post employment benefits. Actual results may vary from the estimates and adjustments, if any, will be reported and reflected in operations as they become known.

- j) The Municipality recognizes the expenses relating to employee benefits in the period in which the employees render the services in return for the benefits, including compensated employee absences that accumulate but do not vest. Absences due to employee illness are paid when an injury or illness occurs, but entitlement to such compensation arises as employees render service. Entitlement to compensated absence due to illness or injury is measured as the expected future utilization of this benefit.
- k) Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Buildings	25-40
Equipment and vehicles	5-15
Water and waste water plant and networks	
Underground networks	60-100
Plants and lift stations	50-100
Pumping stations and reservoirs	100
Other infrastructure	50-100
Transportation	
Road surfaces	15-25
Road base structure	75
Poles and luminaries	100
Parks and other	
Land improvements	10-40
Playing fields and trails	15-20
Parking lots	10-20

One half year of amortization is booked in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

Contributions of tangible capital assets are recorded as an asset at their fair value at the date of receipt and as revenue.

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases and the associated asset is recorded at the lower of the present value of future minimum lease payments or fair value.

- l) The Municipality capitalizes interest on interim financing for capital construction projects. In 2013 \$0 was capitalized (2012 - \$0).

**The Corporation of the Village of Cumberland
Notes to Consolidated Financial Statements
Year Ended DECEMBER 31, 2013**

2. ACCOUNTS RECEIVABLE

Accounts receivable is comprised of the following:

	<u>2013</u>	<u>2012</u>
Due from federal government	\$178,144	\$225,634
Due from provincial government	112,414	700,065
Due from other government	59,774	105,294
Other receivables	350,635	388,710
	<u>\$700,967</u>	<u>\$1,419,703</u>

3. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Account payable is comprised of the following:

	<u>2013</u>	<u>2012</u>
Due from federal government	(\$3,773)	\$6,302
Due to provincial government	11,851	50,036
Due to other government	22,902	23,676
Salaries, wages and benefits payable	251,994	313,154
Other payables	306,990	376,500
	<u>\$589,964</u>	<u>\$769,668</u>

4. TRUST AND OTHER DEPOSITS

Trust and other deposits are securities and deposits held by the Municipality to ensure performance of requirements under contract or for approval of development or subdivision applications, or to safeguard against damages to facilities and infrastructure. The balance includes deposits collected for building, plumbing and development permits, subdivision and landscaping performance bonds, lien holdbacks and park and facility rentals.

5. BANK INDEBTEDNESS

The Village has an available unsecured line of credit of \$750,000 from the First Line Credit Union bearing interest at prime. No balance was drawn on the line of credit as at December 31, 2013 (2012 – nil).

**The Corporation of the Village of Cumberland
Notes to Consolidated Financial Statements
Year Ended DECEMBER 31, 2013**

6. DEFERRED REVENUE

	Balance 31-Dec-12	Collections	Adjustments	Recognized As Revenue	Interest Income	Balance 31-Dec-13
Deferred Revenue – DCC						
Storm Drainage	\$255,404	14,914	(14,926)	(4,489)	3,002	\$253,905
Sanitary Sewer	711,859	84,966	(73,803)	(132,609)	8,350	598,763
Waterworks	456,052	26,191	0	(462,188)	3,667	23,722
Roads	297,720	21,201	(18,417)	(4,489)	3,529	299,544
Parks	97,641	24,218	(21,035)	(6,159)	1,077	95,742
	<u>1,818,676</u>	<u>171,490</u>	<u>(128,181)</u>	<u>(609,934)</u>	<u>19,625</u>	<u>1,271,676</u>
Other Deferred	1,664,901	998,133	(42,791)	(1,456,604)	22,252	1,185,891
	<u>3,483,577</u>	<u>1,169,623</u>	<u>(170,972)</u>	<u>(2,066,538)</u>	<u>41,877</u>	<u>2,457,567</u>

7. CONTINGENT LIABILITIES

- a) The Municipality's loan agreements with the Comox Valley Regional District and the Municipal Finance Authority provide that if at any time the scheduled payments required are not sufficient to meet obligations in regards to borrowings, the resulting deficiency becomes a joint and several liability of the Municipality and the other member Municipalities.
- b) The Municipality is involved with a number of legal actions, the outcomes of which cannot be determined at this time. Management has determined that any potential liabilities arising from these outstanding claims are not significant.
- c) The Municipality is statutorily obligated to collect and transmit the tax levies of the following bodies:
 - i. Provincial Government – Schools;
 - ii. Provincial Government – Police;
 - iii. Comox Valley Regional District;
 - iv. Regional Hospital District of Comox Strathcona;
 - v. British Columbia Assessment Authority;
 - vi. Municipal Finance Authority; and
 - vii. Vancouver Island Regional Library.

Such levies are not included in the revenues of the Municipality.

- d) As at December 31, 2013, there were various assessment appeals pending with respect to properties. The outcome of those appeals may result in adjustments to property taxes receivable for the current and prior years. The Municipality makes a provision against property taxes receivable where the results of a specific appeal are reasonably determinable.
- e) The Municipality is a Subscribed member of the Municipal Insurance Association of British Columbia (the "Exchange") as provided by Section 3.02 of the Insurance Act of the Province of British Columbia. The main purpose of the Exchange is to pool the risks of liability so as to lessen the impact upon any Subscriber. Under the Reciprocal Insurance Exchange Agreement the Municipality is assessed a premium and specific deductible for its claims based on population. The obligation of the Municipality with respect to the Exchange and/or contracts and obligations entered in to by the Exchange on behalf of its Subscribers in connection with the Exchange are in every case several, and not joint and several.

**The Corporation of the Village of Cumberland
Notes to Consolidated Financial Statements
Year Ended DECEMBER 31, 2013**

8. LONG-TERM DEBT

- a) The Municipality is party to several capital leases financed through the Municipal Finance Authority for the acquisition of vehicles and operating equipment. Lease terms are five years or less. The vehicles and equipment under capital leases have a carrying value of \$433,806 (2012 - \$510,488) and are recorded as non-financial assets in the statements.

The following is a schedule of future minimum lease payments under the capital leases with various expiry dates to 2017 together with the balance of the obligations under capital lease, which is included in the debenture and long-term debt as detailed in Schedule 2:

2014	\$127,264
2015	79,131
2016	30,901
2017	<u>5,372</u>
Total minimum lease payments	242,668
Less: amount representing interest	<u>(5,256)</u>
Obligations under capital lease	<u><u>\$237,412</u></u>

- b) Principal payments on debenture and long-term debt over the next five years are as follows:

2014	\$92,742
2015	96,542
2016	100,499
2017	104,619
2018	94,149
Thereafter	<u>1,925,004</u>
	<u><u>\$2,413,555</u></u>

9. DEPOSITS AND RESERVES – MUNICIPAL FINANCE AUTHORITY

Under borrowing arrangements with the Municipal Finance Authority (MFA), the Village is required to lodge security by means of demand notes and interest-bearing cash deposits based on the amount of the borrowing. As the debt principal is retired, demand notes are released and the cash deposits are refunded and recorded as operating income in the period received.

As a condition of these borrowings, a portion of the debenture proceeds is withheld by the MFA as a debt reserve fund. These deposits, which are contingent in nature, are held by the MFA to act as security against the possibility of debt repayment default, and together with the demand notes are not recorded in the accounts. If the debt is repaid without default, the deposits are refunded to the Village. Details of the cash deposits are as follows:

	<u>2013</u>	<u>2012</u>
Cash deposits	\$33,458	\$31,903

**The Corporation of the Village of Cumberland
Notes to Consolidated Financial Statements
Year Ended DECEMBER 31, 2013**

10. UNFUNDED LIABILITY

Employee Benefits

Employees who retire qualify for a one time payout of up to 72 days of their accumulated unused sick leave bank after 10 years of service. The Village calculates the value of this liability for employees based on review of the total vested and non-vested accrued time to date. Probabilities of 10 – 90% are assigned based on years of service and length of time to retirement. At December 31, 2013, the value of sick leave for all vested employees is calculated at \$50,367 (2012 - \$79,378). The total estimated employee retirement benefit liability at December 31, 2013 is \$162,605 (2012 - \$163,116) An accrual is also made for severance, calculated as the potential benefit applicable to each employee as at December 31, 2013 multiplied by a probability factor for a total of \$42,709 (2012 - \$36,601). The total employee benefit accrual is \$119,896 (2012 - \$199,718). Employee retirement and severance benefit payments are being funded by an accounting charge on sick time accrued during the year and are included in the accounts payable and accrued liabilities.

11. PENSION LIABILITY

The municipality and its employees contribute to the Municipal Pension Plan (the Plan), a jointly trustee pension plan. The Board of trustees, representing Plan members and employers, is responsible for overseeing the management of the Plan, including investment of the assets and administration of benefits. The pension plan is a multi-employer contributory pension plan. Basic pension benefits provided are based on a formula. The Plan has about 179,000 active members and approximately 71,000 retired members. Active members include approximately 22 contributors from the Corporation of the Village of Cumberland.

The most recent actuarial valuation as at December 31, 2012 indicated a \$1.370 billion funding deficit for basic pension benefits. The next valuation will be as at December 31, 2015 with results available in 2016. Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the plan in aggregate with the result that there is no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the Plan. The Corporation of the Village of Cumberland paid \$120,414 (2012 - \$104,964) for employer contributions while employees contributed \$104,758 (2012 - \$89,523) to the plan in fiscal 2013.

12. TRUST FUNDS

The following assets are held in trust by the Village for cemetery care. Neither the assets nor related liability have been recorded in the financial statements.

	<u>2013</u>	<u>2012</u>
Cash and cash equivalents	<u>\$44,827</u>	<u>\$43,414</u>

**The Corporation of the Village of Cumberland
Notes to Consolidated Financial Statements
Year Ended DECEMBER 31, 2013**

13. ANNUAL BUDGET

Budget figures are based on the *Corporation of the Village of Cumberland 2013-2017 Financial Plan Bylaw No. 984, 2013* approved by Council in May of 2013. Figures are presented on the basis used for actual results and were adjusted as follows to comply with financial statement presentation:

Surplus per 2013 – 2017 Financial Plan	\$ -
Remove proceeds from borrowing	(809,980)
Remove principal payments on debt	231,810
Add back amortization	(821,820)
Remove capital acquisitions	2,666,670
Transfer to reserves	<u>(505,080)</u>
Surplus restated for financial statement purposes	<u><u>\$761,600</u></u>

	Original Financial Plan Bylaw 984	Final Amended Financial Plan Bylaw 1000	Difference
Revenues	\$ (5,090,800)	\$ (5,093,419)	\$ (2,619)
Expenses			
General government services	689,610	636,410	(53,200)
Transportation services	1,140,480	1,103,570	(36,910)
Protective services	496,690	495,590	(1,100)
Environmental health services	1,485,610	1,316,035	(169,575)
Public health services	22,030	22,030	-
Environmental planning and development services	497,300	471,715	(25,585)
Recreation and cultural services	647,010	628,700	(18,310)
	<u>4,978,730</u>	<u>4,674,050</u>	<u>(304,680)</u>
Net (Revenues) Expenses	<u>(112,070)</u>	<u>(419,369)</u>	<u>(307,299)</u>
Adjustments	1,266,680	1,054,194	(212,486)
Transfers (from) to reserves	(505,080)	43,830	548,910
Development costs charges	<u>(649,530)</u>	<u>(678,655)</u>	<u>(29,125)</u>
	<u>112,070</u>	<u>419,369</u>	<u>307,299</u>
Transfer to/(from) accumulated surplus	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**The Corporation of the Village of Cumberland
Notes to Consolidated Financial Statements
Year Ended DECEMBER 31, 2013**

14. ENVIRONMENTAL REGULATIONS

The Municipality makes every reasonable effort to comply with all environmental regulations that apply to its operations. These regulations may require future expenditures to meet applicable standards. Amounts required to meet these obligations will be charged to operations when incurred or set aside as future reserves when they can be reasonably estimated.

15. FEDERAL GAS TAX AGREEMENT FUNDS

Gas Tax Agreement funding is provided by the Government of Canada. The use of the funding is established by a funding agreement between the local government and the Union of British Columbia Municipalities. Gas Tax Agreement funding may be used towards designated public transit, community energy, water, wastewater, solid waste and capacity building projects, as specified in the funding agreements.

The Municipality received the first contribution of Gas Tax Funding in 2005 and reports the balance in the Deferred Revenue until it is used to fund the specified projects outlined in the funding agreement.

Following is a schedule of Gas Tax receipts and disbursements received in 2013 with comparatives to 2012.

	<u>2013</u>	<u>2012</u>
Opening Balance of Unspent Funds	\$456,013	\$401,080
Add:		
Amounts received during the year	161,289	161,341
Interest earned	6,050	5,248
Less:		
Amount spent on projects	<u>(134,014)</u>	<u>(111,656)</u>
Closing balance of unspent funds	<u>\$489,338</u>	<u>\$456,013</u>

**The Corporation of the Village of Cumberland
Notes to Consolidated Financial Statements
Year Ended DECEMBER 31, 2013**

16. ACCUMULATED SURPLUS

Operating Funds - comprise the principal operating activities of the Village and are separated into General, Water, and Sanitary Sewer Funds.

Reserve Funds - created to hold cash, and investments for specific future requirements.

Equity In Assets - used to record the acquisition and disposal of tangible capital assets and related financing and are similarly separated into General, Water and Sanitary Sewer Funds.

Accumulated Surplus:	2013	2012
Operating Funds:		
General Fund	\$ 2,555,646	\$ 1,735,664
Water Fund	709,347	584,002
Sanitary Sewer Fund	352,256	249,214
	<u>3,617,249</u>	<u>2,568,880</u>
Reserve Funds:		
General Capital Works	86,799	66,417
Water Capital Works	90,088	88,911
Sanitary Sewer Capital Works	32,862	32,433
Parkland Reserve	125,934	125,870
Land Sale Reserve	338,705	334,282
	<u>674,388</u>	<u>647,913</u>
Equity In Assets:		
General Fund	13,155,155	12,824,808
Water Fund	9,263,012	9,037,042
Sanitary Sewer Fund	11,010,821	10,919,086
	<u>33,428,988</u>	<u>32,780,936</u>
Accumulated Surplus	<u>\$ 37,720,625</u>	<u>\$ 35,997,729</u>

17. SEGMENTED INFORMATION

The Municipality is a diversified local government institution that provides a wide range of services to its citizens, including the provision of water, sewer, garbage disposal, recreation, parks, and cemetery services. The services and functions of the Municipality have been segregated or grouped based on factors such as delivery method, similarity in regulations, restrictions or cost recovery and the nature of the service as voluntary or essential services. Consideration has been given to comparability to other Municipal bodies.

The segments are categorized and described as follows:

General Government

This segment includes activities pertaining to the general administration and governance of the organization and those services that are provided on a centralized basis for all other segments and departments of the organization. Council, management, corporate and financial services are included as are other general costs which are not easily allocated to individual activity areas.

Transportation Services

This segment includes general road way maintenance and upgrade, street lighting, sidewalk and other general duties of the Public Works department. The Department is responsible to ensure transportation infrastructure is safe and well maintained.

Protective Services

This segment includes fire protection services, emergency preparedness, bylaw enforcement and animal control. The function's mandate is to ensure the safety of the lives and property of citizens and preserve peace and good order.

Environmental Health Services

The Water and Waste segment consists of three distinct utilities: sewerage and drainage, water, and solid waste disposal. The department provides collection and treatment of sewage and storm water, treatment and delivery of drinking water and contracts garbage collection and recycling services. Ensuring environmental and public safety standards are the key concern for the functions within this segment.

Public Health Services

The Municipality owns and/or operates three cemeteries. Although some of the maintenance activities are similar to those provided in the Parks function, a larger portion of the cost and activity is specific to performing cemetery services. The function has been segregated due to the unique regulatory requirements and because these services would be delivered as a separate business function in the private sector. The administrative and maintenance services for this function are divided between two departments but costs for administration are not substantial nor easily attributed to this function and are, therefore, not reallocated from General Government.

Environmental Planning and Development Services

The Planning Department manages land use planning, building and development functions. The department is responsible for ensuring that these functions are planned and managed to address environmental and building regulations, heritage matters and community and public concerns.

Recreation and Cultural Services

This segment captures all activities relating to the health and well being of the citizens and community. The function includes recreational services such as a fitness centre and gym, facilities rentals and contributions to community and cultural events as well as provision and maintenance of parks and park facilities. The services in this category are not considered essential services but are important for economic and community development.

**The Corporation of the Village of Cumberland
Notes to Consolidated Financial Statements
Year Ended DECEMBER 31, 2013**

For each reported segment, revenues represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Property taxes, payments in lieu and the small community grant funds are apportioned based on budget with any variance in actual revenue being attributed back to General Government. All other revenues can be directly attributed to a particular segment. With the exception of some general fiscal services and centralized supply and services charged directly to the General Government function, all other costs are instigated for and charged directly to the specific segments when incurred.

18. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform with current year presentation.

THE CORPORATION OF THE VILLAGE OF CUMBERLAND
Tangible Capital Assets
For the Year Ended December 31, 2013

			Equipment /	Engineering Structures			Land Improvements	Assets Under Development	2013 Total	2012 Total
	Land	Building	Furniture / Vehicles	Water	Sewer / Drainage	Roads				
Cost										
Opening balance	\$ 4,346,549	\$ 1,401,072	\$ 2,759,210	\$ 9,378,496	\$ 15,112,721	\$ 19,286,016	\$ 1,255,987	\$ 832,593	\$ 54,372,644	\$ 51,783,054
Add: Additions	-	-	126,171	1,327,594	130,414	440,368	31,988	286,706	2,343,241	2,614,478
Less: disposals	-	-	-	(318,740)	(5,625)	(71,123)	-	(810,515)	(1,206,003)	(24,888)
Less: write-downs	-	-	-	-	-	-	-	-	-	-
Closing balance	4,346,549	1,401,072	2,885,381	10,387,350	15,237,510	19,655,261	1,287,975	308,784	55,509,882	54,372,644
Accumulated Amortization										
Opening balance	-	1,362,602	1,192,160	2,292,558	1,974,135	11,062,464	864,720	-	18,748,639	17,971,514
Add: amortization	-	4,140	204,490	114,850	159,509	311,482	40,543	-	835,014	782,032
Less: disposals	-	-	-	(86,564)	(5,321)	(61,841)	-	-	(153,726)	(4,907)
Closing balance	-	1,366,742	1,396,650	2,320,844	2,128,323	11,312,105	905,263	-	19,429,927	18,748,639
Net Book Value, December 31, 2013	\$ 4,346,549	\$ 34,330	\$ 1,488,731	\$ 8,066,506	\$ 13,109,187	\$ 8,343,156	\$ 382,712	\$ 308,784	\$ 36,079,955	
Net Book Value, December 31, 2012	\$ 4,346,549	\$ 38,470	\$ 1,567,050	\$ 7,085,938	\$ 13,138,586	\$ 8,223,552	\$ 391,267	\$ 832,593		\$ 35,624,005

THE CORPORATION OF THE VILLAGE OF CUMBERLAND
Debenture and Long-Term Debt
As at December 31, 2013

	<u>2013</u>	<u>2012</u>
General Capital Fund		
Capital asset leases with various expiry dates to 2017, interest charged at prime less 1%, secured by equipment with carrying value of \$433,806 (2012 - \$510,488)	<u>\$ 237,412</u>	<u>\$ 340,422</u>
Water Capital Fund		
Debenture Debt Water Bylaw #702, due 2018, interest charged at 6.9%, annual principal payment of \$4,143	<u>38,982</u>	<u>47,595</u>
Sewer Capital Fund		
Debenture Debt Sanitary Sewer Improvements Bylaw #781, interest charged at 4.43%, annual principal payment of \$15,797	761,227	781,216
Sanitary Sewer Improvements Bylaw #914, interest charged at 3.25%, annual principal payment of \$58,164	1,613,346	1,673,836
	<u>2,374,573</u>	<u>2,455,052</u>
Total Debenture and Long-Term Debt	<u><u>\$ 2,650,967</u></u>	<u><u>\$ 2,843,069</u></u>

SCHEDULE 3

THE CORPORATION OF THE VILLAGE OF CUMBERLAND
Segment Disclosure
For the Year Ended December 31, 2013

	General government services		Transportation services		Protective services		Environmental health services		Public health services		Environmental planning and development services		Recreation and cultural services		Total	
	2013	2012	2013	2012	2013	2012	2013	2012	2013	2012	2013	2012	2013	2012	2013	2012
Revenue																
Tax revenue	\$ 483,734	\$ 477,431	\$ 817,738	\$ 698,020	\$ 216,527	\$ 263,250	\$ 177,452	\$ 171,862	\$ 5,091	\$ 3,190	\$ 136,536	\$ 133,930	\$ 420,094	\$ 401,553	\$ 2,257,172	\$ 2,149,236
Sale of services	-	-	-	-	134,736	103,517	1,164,203	1,081,560	12,535	16,060	-	-	62,547	77,679	1,374,021	1,278,816
Transfer from other governments	311,278	133,602	178,811	160,789	77,790	79,015	95,625	275,972	871	972	149,341	45,494	94,785	89,147	908,501	784,991
Other revenues and contributions	374,941	58,340	216,836	340,341	45,729	28,861	621,123	1,204,830	147	12,135	148,966	128,599	222,850	686,251	1,630,592	2,459,357
Total revenues	1,169,953	669,373	1,213,385	1,199,150	474,782	474,643	2,058,403	2,734,224	18,644	32,357	434,843	308,023	800,276	1,254,630	6,170,286	6,672,400
Expenses																
Wages, salaries and benefits	285,787	382,546	356,757	303,593	252,568	218,955	504,786	455,860	13,380	19,835	147,814	171,038	341,104	302,700	1,902,196	1,854,528
Good and services	235,915	222,912	210,976	297,527	160,283	125,482	313,526	363,624	6,271	10,039	211,956	157,700	211,301	236,929	1,350,228	1,414,213
Debt expense	3,779	3,216	8,258	6,199	4,380	3,533	101,773	101,807	-	-	-	-	-	-	118,190	114,755
Amortization	22,714	14,134	371,991	358,927	59,013	57,412	336,106	311,260	1,902	1,902	-	-	43,288	38,397	835,014	782,032
Loss on disposal of assets	-	-	9,282	-	-	-	232,480	755	-	-	-	-	-	-	241,762	755
Total Expenses	548,195	622,808	957,264	966,246	476,244	405,383	1,488,671	1,233,306	21,553	31,776	359,770	328,738	595,693	578,026	4,447,390	4,166,283
Annual Surplus (Deficit)	\$ 621,758	\$ 46,565	\$ 256,121	\$ 232,903	\$ (1,462)	\$ 69,260	\$ 569,732	\$ 1,500,918	\$ (2,909)	\$ 581	\$ 75,073	\$ (20,715)	\$ 204,583	\$ 676,604	\$ 1,722,896	\$ 2,506,118

SCHEDULE 4

THE CORPORATION OF THE VILLAGE OF CUMBERLAND
 Segment Disclosure With Budget Information
 For the Year Ended December 31, 2013

	General government services		Transportation services		Protective services		Environmental health services		Public health services		Environmental planning and development services		Recreation and cultural services		Total	
	Actual	Budget Audited	Actual	Budget Audited	Actual	Budget Audited	Actual	Budget Audited	Actual	Budget Audited	Actual	Budget Audited	Actual	Budget Audited	Actual	Budget Audited
Revenue																
Tax revenue	\$ 483,734	\$ 485,351	\$ 817,738	\$ 819,966	\$ 216,527	\$ 217,326	\$ 177,452	\$ 177,450	\$ 5,091	\$ 5,103	\$ 136,536	\$ 136,971	\$ 420,094	\$ 421,339	\$ 2,257,172	\$ 2,263,505
Sale of services	-	-	-	-	134,736	137,880	1,164,203	1,158,470	12,535	14,050	-	-	62,547	61,500	1,374,021	1,371,900
Transfer from other governments	311,278	152,508	178,811	211,054	77,790	78,098	95,625	270,390	871	871	149,341	167,945	94,785	114,589	908,501	995,455
Other revenue and contributions	374,941	52,921	216,836	66,220	45,729	30,736	621,123	660,520	147	96	148,966	160,725	222,850	138,252	1,630,592	1,109,470
Total revenue	1,169,953	690,780	1,213,385	1,097,240	474,782	464,040	2,058,403	2,266,830	18,644	20,120	434,843	465,641	800,276	735,681	6,170,286	5,740,330
Expenses																
Wages, salaries and benefits	285,787	336,360	356,757	427,330	252,568	259,420	504,786	555,620	13,380	12,700	147,814	164,310	341,104	347,330	1,902,196	2,103,070
Good and services	235,915	333,130	210,976	319,250	160,283	173,150	313,526	503,890	6,271	7,420	211,956	332,990	211,301	257,210	1,350,228	1,927,040
Debt expense	3,779	3,760	8,258	12,750	4,380	3,840	101,773	106,450	-	-	-	-	-	-	118,190	126,800
Amortization	22,714	16,360	371,991	381,150	59,013	60,280	336,106	319,650	1,902	1,910	-	-	43,288	42,470	835,014	821,820
Loss on disposal of assets	-	-	9,282	-	-	-	232,480	-	-	-	-	-	-	-	241,762	-
Total expenses	548,195	689,610	957,264	1,140,480	476,244	496,690	1,488,671	1,485,610	21,553	22,030	359,770	497,300	595,693	647,010	4,447,390	4,978,730
2013 Annual Surplus (Deficit)	\$ 621,758	\$ 1,170	\$ 256,121	\$ (43,240)	\$ (1,462)	\$ (32,650)	\$ 569,732	\$ 781,220	\$ (2,909)	\$ (1,910)	\$ 75,073	\$ (31,659)	\$ 204,583	\$ 88,671	\$ 1,722,896	\$ 761,600