

The Corporation of the Village of Cumberland

2016 Annual Report

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Mayor's Message

On behalf of Cumberland Council, I am pleased to present the Village's 2016 Annual Report.

2016 was a busy and successful year for the Village of Cumberland. The Village made progress on a number of important projects, including major road and underground services upgrades to our downtown.

But Cumberland has far more to celebrate. We have many dedicated community partners working on projects and offering programs and services. Our volunteers, who share their expertise on everything from accessibility to trail maintenance, are second to none.

As the Village grows, we are working to ensure that our infrastructure and facilities can continue to meet residents' needs. We continue to plan for growth and economic development that is compatible with protecting and enhancing our natural environment. Our community has the energy and determination to guide our plans for a sustainable future.

The Village is looking forward, celebrating our past, and doing our best to make Cumberland a great place to live.

Sincerely,



Leslie Baird



Community Vision

The Village of Cumberland is a unique community. Its rich coal mining history is visible everywhere—from the heritage homes in the historic core, to the abandoned mine sites scattered throughout the surrounding forests.

Despite the challenging fiscal realities that the Village of Cumberland faces, the people of Cumberland are here because this Village offers an unmatched quality of life. They envision that Cumberland will continue to be a community vibrating with activity. Surrounded by living forests, the Village is a mecca for outdoor recreation, with opportunities for anyone who wants to immerse themselves in nature. Protected by living natural corridors, the wetlands, forested areas, lakes and streams attract a diversity of wildlife and the network of walking and biking trails attracts visitors from all over the world.

People choose to live in Cumberland for its small town friendliness and values. The core of Cumberland retains its historic look and feel. Small shops and businesses offer respite from the sameness of shopping malls and cookie cutter commercial establishments found elsewhere.

People of all ages and backgrounds greet each other on the streets. They come here for opportunity, to be part of a vibrant community that values diversity, creativity and hard work.

The Village is growing. As it grows, it will embrace the best land use practices to ensure that it is a livable community. Housing will be available for all income levels. Walkability, accessibility, greenways, bikeways, opportunities for urban farming and public spaces will all contribute to continuing to make Cumberland a great place to live.

The Village of the future is managed in a sustainable and orderly fashion with full public participation. It has a thriving, resilient and diversified economy based on tourism and other industries and businesses that are compatible with community values and provide jobs to residents.

The vision for the Village is built upon the following priorities:

- Improvement and expansion of infrastructure to accommodate measured growth.
- Attainable housing.
- Village Centre rejuvenation.
- Promotion of the Village as a location for local and regional businesses.
- Recreation and tourism.
- A healthy, active and engaged citizenry of all ages and walks of life.
- Accountability and transparency.
- Protection and enhancement of natural features and functions.

These priorities will be reinforced with collective and passionate environmental stewardship and closer ties to the region.

Council and Committees

Mayor and Council



Left to right: Councillor Gwyn Sproule, Councillor Roger Kishi, Mayor Leslie Baird, Councillor Sean Sullivan, Councillor Jesse Ketler.

2016 Advisory Committees

Accessibility Select Committee

Christopher Newell-Bate
Judy Norbury
Cindy Patterson
Michael Walton
Councillor Sean Sullivan

Advisory Planning Commission

Vickey Brown
Conner Copeman
Meaghan Cursors
Amanda Howe
Evan Loveless
Jason Ross

**Coal Creek Historic Park Advisory
Committee**

May Gee
Marie Lowe
Josephine Peyton
Lillian Tosoff
Carol Snaden
Florence Bell
Imogene Lim

Heritage Commission

Alan Ball
Gillian Brooks
Janet Cochrane
Mary Kornelsen
Adam Robinson
Mike Tymchuk
Karen Webber
Councillor Gwyn Sproule

**Homelessness and Affordable Housing
Select Committee**

Roger Albert
Ian Cooper
Kathy Duperron
Mark Fortin
Elaine Julian
Christopher Newell-Bate
Councillor Jesse Ketler

Maple Lake Fundraising Committee

Barb Giroday
Edwin Grieve
Hugh Mackinnon
Tom Murray
Norm Neiderer
Larry Peterson
Greg Sawchuck
John Shepherd
Vaughn Smith
David Stevens
Mayor Leslie Baird

Wastewater Advisory Committee

Ken Barth
Dennis Cassin
Dave Cherry
Robert Everson
Matthew Ishoy
Anya Macleod
Victor Schulman
Mike Tymchuk
Councillor Sean Sullivan

2016 Municipal Services and Operations

PARKS AND RECREATION SERVICES

Cumberland Recreation has become a hub for recreation on and off the trails. In 2016, the Village renovated the recreation centre gymnasium and added new seniors programming. After a trial period, Council approved the Disc Golf Course at Coal Creek Historic Park as a permanent amenity.

Fundraising from community groups allowed the Village to purchase another 40 hectares of land from private forest companies. The 2015 trail access agreement, which formalized public trail access to private managed forest land, allowed the Village and community partners to start promoting the trails and making improvements such as better signage. Planning and fundraising continued for the new Skatepark and Jump Park.

PROTECTIVE SERVICES

Protective Services and Cumberland's volunteer firefighters complete training year-round to keep their qualifications up-to-date. There were approximately 32 members in service in 2016, and the department has a capacity of up to 35. The Village acquired land on Maple Street for a new fire hall, and started work on a conceptual design for the facility. The Village also provides bylaw enforcement and animal control services to residents. In 2016, bylaw enforcement focused on securing solid waste storage to reduce wildlife conflicts, in partnership with community groups. The effort was a success, with no bears destroyed in 2016, down from seven in 2015.

PUBLIC WORKS OPERATIONS AND SERVICES

Public Works maintains all of the Village's infrastructure, including the community drinking water system, the sewer system, the storm water system, and the road and sidewalk network.

In addition to maintenance, the Village completed several infrastructure upgrades in 2016. Roads and underground services on Dunsmuir Avenue from Second to Seventh Streets were upgraded, Egremont Road was reconstructed from Penrith to Windermere Avenues, and a new sidewalk was constructed at Ulverston Avenue. The Village completed major asphalt patching on a number of roads and installed a new bus shelter at Peace Park. In 2016, the Village established a Wastewater Advisory Committee to restart the Liquid Waste Management planning process. The Village moved forward with plans to install a new water treatment plant, and continues to seek grants to alleviate the cost of necessary infrastructure upgrades to residents.

PLANNING AND DEVELOPMENT

The Village completed a new zoning bylaw, which aligned the bylaw with the 2014 Official Community Plan and updated regulations, including for urban agriculture and secondary suites. Staff continued to work with property owners on development applications, including the Carlisle Lane development, new phases of Coal Valley Estates, and applications to convert or build secondary suites. A new “Welcome to Cumberland” sign was installed on the Inland Island Highway south of Cumberland. The Village’s volunteer committees developed affordable housing, heritage and accessibility plans for the Village. The Village also started planning for economic development. Input from residents helped determine that the Village should lead future economic development efforts, in consultation with residents and other community stakeholders.

CORPORATE SERVICES

Finance and corporate administration provide financial services for the municipality, and customer service to the community. Corporate services keeps data systems, servers, and records management systems current. These departments also administer Cumberland’s community grant program, which provided funding and in-kind services to seven local non-profit organizations in 2016. The social procurement framework that was adopted by Council in 2015 was incorporated into a new municipal purchasing policy. The Village continues to work on implementing the Cemetery Master Plan. Cemetery improvements that took place in 2016 include a new monument, replica grave marker post and interpretive sign at the Chinese cemetery.

Status of 2016 Municipal Objectives

The 2015 Annual Report outlined Council's long, medium, and short-term priorities for 2016. The following summary outlines the status of those priorities as at December 31, 2016.

1. Quality Infrastructure Planning and Development

The Village of Cumberland seeks to replace and expand the utility, dedicated road and building assets of the Village in an organized and responsible fashion.

- | | |
|--|------------------------|
| ▪ Establish an adequate and high quality source of water for the current and future residents of the Village | Ongoing |
| ▪ Develop an environmentally sustainable method of treating the liquid waste that is produced by the Village | Ongoing |
| ▪ Create a road and utility rehabilitation plan | In Progress |
| ▪ Develop a facility replacement and upgrade plan | In Progress |
| ▪ Revitalize the historic Village commercial core | In Progress |
| ▪ Develop an alley enhancement and maintenance strategy | No Action |
| ▪ Purchase land and construct a new fire hall | In Progress |
| | Land purchase complete |

2. Comprehensive Community Planning

The Village of Cumberland seeks to move towards environmental sustainability through a broad range of means including effective land use planning, waste reduction and protection of natural resources.

- | | |
|---|-------------|
| ▪ Create a Perseverance Creek stewardship plan | No Action |
| ▪ Review development standards to make them green, economically attractive and flexible | Complete |
| ▪ Create an industrial land development and promotion strategy | In Progress |
| ▪ Examine all solid waste management options, including alternative energy and integrated resource recovery | In Progress |
| ▪ Acquire Maple Lake for future park | In Progress |
| ▪ Develop a land management strategy for Village-owned forest lands | No Progress |
| ▪ Ensure trail connectivity to regional trail networks | In Progress |
| ▪ Review the zoning bylaw and bringing it into alignment with the Official Community Plan | Complete |

▪ Develop a heritage management plan that includes a conservation plan for Village-owned assets	Complete
▪ Design and installing a Welcome to Cumberland community sign	Complete
▪ Develop a new model of providing economic development services	Complete

3. Healthy Community

The Village of Cumberland seeks to create and improve the social, environmental and economic assets that support the health and well-being of residents.

▪ Develop a public art policy	No Action
▪ Implement the Village Park Master Plan	In Progress
▪ Implement the Coal Creek Historic Park Master Plan	In Progress
▪ Implement the Lake Park Master Plan	In Progress
▪ Implement the Cemeteries Master Plan	In Progress
▪ Implement the Cumberland Recreation Renovation study	In Progress
▪ Support tourism through parks and recreation, heritage and environmental conservation	In Progress
▪ Establish Cumberland Recreation as the hub of recreation in the community	Complete
▪ Develop an affordable housing action plan	Complete
▪ Investigate the issue of wood smoke and air quality	In Progress

4. Climate Change

In addition to being carbon neutral, the Village of Cumberland seeks to advance itself as a sustainable community now and for the future by addressing climate change.

▪ Reduce corporate greenhouse gas emissions	In Progress
▪ Promote active transportation	In Progress
▪ Investigate water conservation and grey water reuse programs	In Progress
▪ Explore eco-asset management	No Action

5. Effective Administrative, Financial and Support Services

The Village of Cumberland seeks to deliver effective services to the community for the benefit of its citizens, businesses and visitors.

- | | |
|--|-------------|
| ▪ Maintain an ongoing civic engagement process | Ongoing |
| ▪ Use new and emerging technologies for internal and external communications | Ongoing |
| • Review the business license scheme | In Progress |
| • Implement a reserve fund policy | In Progress |
| • Include social procurement in an updated purchasing policy | Complete |
-

2017 Municipal Objectives

Council developed its strategic priorities at the beginning of the 2017 calendar year, and finalized the document after public consultation. These short, medium and long-term priorities set the foundation for the five-year financial plan.

Short-term Priority: by the end of 2017

Medium-term Priority: within four years

Long-term Priority: within 10 years

1. Quality Infrastructure Planning and Development

The Village Cumberland seeks to replace and expand the utility, dedicated road and building assets of the Village in an organized and responsible fashion.

- | | |
|--|----------------------|
| ▪ Establish an adequate and high quality source of water for the current and future residents of the Village | Medium-term Priority |
| ▪ Develop an environmentally sustainable method of treating the liquid waste that is produced by the Village | Medium-term Priority |
| ▪ Create a road and utility rehabilitation plan | Medium-term Priority |
| ▪ Revitalize the historic Village commercial core | Medium-term Priority |
| ▪ Construct a new fire hall | Medium-term Priority |
| ▪ Develop an alley enhancement and maintenance strategy | Short-term Priority |
| ▪ Develop a facility replacement and upgrade plan | Short-term Priority |
-

2. Comprehensive Community Planning

The Village of Cumberland seeks to move towards environmental sustainability through a broad range of means including effective land use planning, waste reduction and protection of natural resources.

- | | |
|---|----------------------|
| ▪ Create a Perseverance Creek stewardship plan | Long-term Priority |
| ▪ Create an industrial land development and promotion strategy | Medium-term Priority |
| ▪ Examine all solid waste management options, including alternative energy and integrated resource recovery | Medium-term Priority |
| ▪ Acquire Maple Lake for future park | Medium-term Priority |
| ▪ Develop a land management strategy for Village-owned forest lands | Medium-term Priority |
| ▪ Ensure trail connectivity to regional trail networks | Medium-term Priority |
| ▪ Develop and implement an economic development strategy | Short-term Priority |
-

3. Healthy Community

The Village of Cumberland seeks to create and improve the social, environmental and economic assets that support the health and well-being of residents.

- | | |
|---|----------------------|
| ▪ Develop a public art policy | Long-term Priority |
| ▪ Implement the Village Park Master Plan | Long-term Priority |
| ▪ Implement the Coal Creek Historic Park Master Plan | Long-term Priority |
| ▪ Implement the Lake Park Master Plan | Long-term Priority |
| ▪ Implement the Cemeteries Master Plan | Long-term Priority |
| ▪ Implement the Cumberland Recreation Renovation study | Long-term Priority |
| ▪ Support tourism through parks and recreation, heritage and environmental conservation | Medium-term Priority |
| ▪ Implement the Affordable Housing Implementation Framework | Medium-term Priority |
| ▪ Investigate the issue of wood smoke and air quality | Short-term Priority |

4. Climate Change

In addition to being carbon neutral, the Village of Cumberland seeks to advance itself as a sustainable community now and for the future by addressing climate change.

- | | |
|--|----------------------|
| ▪ Reduce corporate greenhouse gas emissions | Long-term Priority |
| ▪ Promote active transportation | Long-term Priority |
| ▪ Explore eco-asset management | Medium-term Priority |
| ▪ Investigate water conservation and grey water reuse programs | Short-term Priority |

5. Effective Administrative, Financial and Support Services

The Village of Cumberland seeks to deliver effective services to the community for the benefit of its citizens, businesses and visitors.

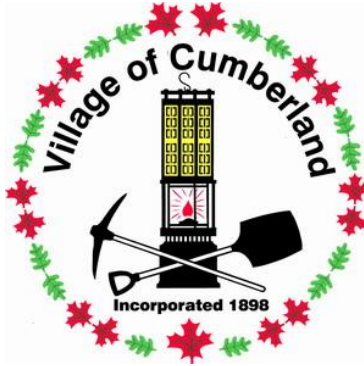
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|--|----------------------|
| ▪ Maintain an ongoing civic engagement process | Long-term Priority |
| ▪ Use new and emerging technologies for internal and external communications | Medium-term Priority |
| • Review the business license scheme | Medium-term Priority |
| • Implement a reserve fund policy | Medium-term Priority |

Permissive Tax Exemptions

The following properties were granted a permissive property tax exemption for the 2016 taxation year. The amount shown is the property taxes that would have been imposed on the property in 2016 if it were not exempt.

Organization/ Occupier Of Municipal Property	Property Granted Exemption	2016 Property Tax Exemption*
Cumberland United Church	Lot 1, Block 4, Plan 522, District Lot 21, Nelson Land District <i>(Land surrounding church)</i>	\$ 281.76
Cumberland Community Church	Lot B, Plan 43397, District Lot 21, Nelson Land District <i>(Land surrounding church)</i>	\$ 333.35
Cumberland and District Historical Society (Cumberland Museum and Archives)	Lot 3, Block H, Plan 522E, District Lot 21, Nelson Land District, EXC NLY 76FT	\$ 2333.07
Cumberland Old Age Pensioners	Lot B, Plan 29219, District Lot 21&24, Nelson Land District	\$ 5577.96
Total Permissive Tax Exemption		\$ 8526.14

* These amounts do not include the amounts exempted relating to other agency collections such as the Regional District, Hospital District, Municipal Finance Authority, BC Assessment, library, and school and police taxes. The total tax exemption including these other agency collections was \$19 315.18.



**THE CORPORATION OF THE
VILLAGE OF CUMBERLAND**

FINANCIAL STATEMENTS

DECEMBER 31, 2016

**THE CORPORATION OF THE
VILLAGE OF CUMBERLAND**

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For the year ended DECEMBER 31, 2016

MANAGEMENT'S RESPONSIBILITY

INDEPENDENT AUDITOR'S REPORT

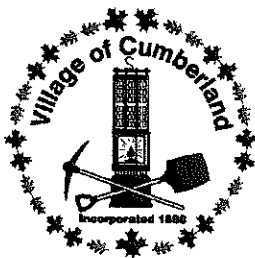
STATEMENTS

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- B Statement of Operations and Accumulated Surplus
- C Statement of Change in Net Financial Assets
- D Statement of Cash Flows

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- 2 Debenture and Long-Term Debt
- 3 Segment Disclosure
- 4 Segment Disclosure with Budget Information



Corporation of the Village of Cumberland

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Cumberland, BC V0R 1S0
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Fax: 250-336-2321
cumberland.ca

Management's Responsibility for Financial Reporting

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards and are outlined under "Significant Accounting Policies" in the notes to the financial statements. Management is responsible for the integrity and objectivity of these statements and schedules.

Management maintains a system of internal controls to provide reasonable assurance that assets are safeguarded and that transactions are authorized, recorded and reported properly. Management also maintains a program of proper business compliance.

Council is responsible for reviewing and approving the financial statements and for ensuring that management fulfils its responsibilities for financial reporting and internal control.

BDO Canada LLP, Chartered Accountants, the village's independent auditors, have conducted an examination of the financial statements in accordance with Canadian generally accepted auditing standards and have expressed their opinion in a report accompanying this statement.

Michelle Mason, CPA, CGA
Financial Officer,
pursuant to Section 149 of the Community Charter
April 24, 2017



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600 Cathedral Place
925 West Georgia Street
Vancouver BC V6C 3L2 Canada

Independent Auditor's Report

To the Mayor and Council of the Corporation of the Village of Cumberland

We have audited the accompanying financial statements of the Corporation of the Village of Cumberland, which comprise the Statement of Financial Position as at December 31, 2016, and the Statements of Operations and Accumulated Surplus, Change in Net Financial Assets and Cash Flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted the audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Corporation of the Village of Cumberland as at December 31, 2016, and its results of operations, changes in net financial assets and cash flows for the year then ended, in accordance with Canadian public sector accounting standards.

BDO Canada LLP

Chartered Professional Accountants


Vancouver, British Columbia
April 24, 2017

THE CORPORATION OF THE VILLAGE OF CUMBERLAND
Statement of Financial Position
As at December 31, 2016

	<u>2016</u>	<u>2015</u>
Financial Assets		
Cash and cash equivalents	\$ 5,367,252	\$ 5,612,342
Property taxes receivable	217,699	162,628
Accounts receivable (Note 2)	2,227,425	1,106,930
Investments (Note 3)	<u>1,481,287</u>	<u>2,228,520</u>
	<u>9,293,663</u>	<u>9,110,420</u>
Liabilities		
Accounts payable and accrued liabilities (Note 4)	1,602,470	591,960
Trust and other deposits (Note 5)	556,877	290,640
Deferred revenue (Note 7)	1,694,630	2,393,915
Debenture and long term-debt (Note 9, Schedule 2)	<u>3,163,478</u>	<u>3,380,210</u>
	<u>7,017,455</u>	<u>6,656,725</u>
Net Financial Assets	<u>2,276,208</u>	<u>2,453,695</u>
Non-financial Assets		
Tangible capital assets (Schedule 1)	44,415,661	40,098,732
Inventories	123,431	109,875
Prepaid expenses	<u>46,985</u>	<u>7,868</u>
	<u>44,586,077</u>	<u>40,216,475</u>
Accumulated Surplus (Note 17)	<u>\$ 46,862,285</u>	<u>\$ 42,670,170</u>
Contingent liabilities (Note 8)		

See accompanying notes to the financial statements

Approved by:


 Leslie Baird
 Mayor


 Michelle Mason
 Corporate Financial Officer

THE CORPORATION OF THE VILLAGE OF CUMBERLAND
Statement of Operations and Accumulated Surplus
For the Year Ended December 31, 2016

	2016 Budget	2016 Actual	2015 Actual
	(Note 14)		
Revenues			
Taxes	\$ 2,262,825	\$ 2,261,668	\$ 2,143,216
Grants in lieu of taxes	54,220	54,565	48,362
Frontage taxes	183,280	183,282	177,777
Sale of services	1,301,060	1,382,388	1,164,969
Transfers from other governments	4,508,480	2,935,177	2,308,811
Services to other governments	373,970	349,198	356,622
Other revenue	1,629,550	1,465,775	648,200
Development cost charges	862,240	712,651	2,864
Contributed assets	-	473,737	1,021,853
	<u>11,175,625</u>	<u>9,818,441</u>	<u>7,872,674</u>
Expenses			
General government services	751,180	686,745	640,279
Transportation services	1,173,692	1,244,038	997,032
Protective services	546,980	487,182	505,473
Environmental health services	1,796,985	1,776,960	1,527,691
Public health services	56,530	23,091	52,977
Environmental planning and development services	312,955	261,857	289,750
Recreation and cultural services	1,199,225	1,146,453	890,962
	<u>5,837,547</u>	<u>5,626,326</u>	<u>4,904,164</u>
Annual Surplus	5,338,078	4,192,115	2,968,510
Accumulated Surplus, Beginning Of Year	<u>42,670,170</u>	<u>42,670,170</u>	<u>39,701,660</u>
Accumulated Surplus, End Of Year	<u>\$ 48,008,248</u>	<u>\$ 46,862,285</u>	<u>\$ 42,670,170</u>

Please see accompanying notes to the financial statements.

THE CORPORATION OF THE VILLAGE OF CUMBERLAND
Statement of Change in Net Financial Assets
For the Year Ended December 31, 2016

	2016 Budget	2016 Actual	2015 Actual
	(Note 14)		
Annual Surplus	\$ 5,338,078	\$ 4,192,115	\$ 2,968,510
Amortization of tangible capital assets	1,014,542	972,881	914,219
Change in supplies inventories	-	(13,556)	616
Change in prepaid expense	-	(39,117)	839
Proceeds on disposal of tangible capital assets	-	17,592	7,500
Loss on disposal of tangible capital assets	-	19,284	73,821
Acquisition of tangible capital assets	(8,457,780)	(5,326,686)	(4,098,402)
Change In Net Financial Assets	(2,105,160)	(177,487)	(132,897)
Net Financial Assets, Beginning Of Year	2,453,695	2,453,695	2,586,592
Net Financial Assets, End Of Year	<u><u>\$ 348,535</u></u>	<u><u>\$ 2,276,208</u></u>	<u><u>\$ 2,453,695</u></u>

Please see accompanying notes to the financial statements.

THE CORPORATION OF THE VILLAGE OF CUMBERLAND
Statement of Cash Flows
For the Year Ended December 31, 2016

	2016	2015
Cash Flows From Operating Transactions		
Annual surplus	\$ 4,192,115	\$ 2,968,510
Non-cash items		
Amortization	972,881	914,219
Contributed assets	(473,737)	(1,021,852)
Long-term debt actuarial reduction	(22,395)	(18,438)
Loss on disposal of tangible capital assets	19,284	73,821
Change in prepaid expense	(39,117)	839
Change in inventories	(13,556)	616
Change in deferred revenue	(699,285)	722,372
Change in working capital		
Change in property taxes receivable	(55,071)	93,623
Change in accounts receivable	(1,120,495)	(394,920)
Change in accounts payable	1,010,510	(132,778)
Change in trust and other deposits	266,237	78,524
Cash provided from (applied to) operating transactions	<u>4,037,371</u>	<u>3,284,536</u>
Cash Flow From Capital Transactions		
Purchase of tangible capital assets	(4,852,949)	(3,076,549)
Proceeds on disposal of tangible capital assets	17,592	7,500
Cash provided from (applied to) capital transactions	<u>(4,835,357)</u>	<u>(3,069,049)</u>
Cash Flow From Financing Transactions		
New debt issued	200,481	590,585
Long-term debt repaid	(394,818)	(211,601)
Cash provided from (applied to) financing transactions	<u>(194,337)</u>	<u>378,984</u>
Cash Flow From Investing Transactions		
Change in investments	747,233	(2,228,520)
Cash provided from (applied to) investing transactions	<u>747,233</u>	<u>(2,228,520)</u>
Decrease in Cash and Cash Equivalents	(245,090)	(1,634,049)
Cash and Cash Equivalents, Beginning Of Year	<u>5,612,342</u>	<u>7,246,391</u>
Cash and Cash Equivalents, End Of Year	<u><u>\$ 5,367,252</u></u>	<u><u>\$ 5,612,342</u></u>
Interest Included In Operating Transactions		
Interest received in the year	\$ 154,189	\$ 157,952
Interest paid in the year	\$ (130,936)	\$ (119,677)

Please see accompanying notes to the consolidated financial statements.

**The Corporation of the Village of Cumberland
Notes to Financial Statements
Year Ended DECEMBER 31, 2016**

The Corporation of the Village of Cumberland (the "Municipality") was incorporated in 1898 under the provisions of the *British Columbia Municipal Act and is subject to the provisions of the Community Charter and related legislation*. Its principal activities are the provision of local government services to the residents of the Municipality.

1. SIGNIFICANT ACCOUNTING POLICIES

- a) It is the Municipality's policy to follow Canadian public sector accounting standards (PSAS) as developed by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada.
- b) In accordance with PSAS, the Municipality reports a combination of all funds. The financial statements reflect the removal of internal transactions and balances.
- c) Financial instruments consist of cash and cash equivalents, accounts and property taxes receivable, accounts payable and accrued liabilities, trusts and other deposits, and debenture and long-term debt. Unless otherwise noted, it is management's opinion that the Municipality is not exposed to significant interest, currency or credit risk arising from these financial instruments.
- d) Tangible capital assets and other non-financial assets are accounted for as non-financial assets by the Municipality because they can be used to provide municipal services in future periods. These assets do not normally provide resources to discharge liabilities unless they are sold.
- e) Cash and cash equivalents include short-term deposits held both with the Municipal Finance Authority (in its Money Market Fund) and with the First Credit Union and are carried at cost, which approximates market value. The short-term deposits have maturities of less than 90 days at the time of purchase and/or can be liquidated on demand.
- f) Investments represent term deposits with maturities in excess of 90 days and are recorded at cost.
- g) Inventories are valued at the lower of cost and replacement value.
- h) Sources of Funds for the Municipality
 - I. Tax revenues are recognized in the year that they are levied.
 - II. Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Restricted grants are recognized when the related expenses are incurred and when collection is reasonably assured.
 - III. Other transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.
 - IV. Sewer and water fees are recognized when the commodity has been received by the customer.
 - V. Other sales of services and other revenue from own sources are recognized when the service is provided or the amount is earned and when the amount can be estimated and collection is reasonably assured.

The Corporation of the Village of Cumberland
Notes to Financial Statements
Year Ended DECEMBER 31, 2016

- VI. Restricted revenues from collections of development cost charges are deferred and then recognized as revenue in the year that an expense, authorized by bylaw, is incurred.
- i) The Municipality is statutorily obligated to collect and transmit the tax levies of the following bodies:
- i. Provincial Government – Schools;
 - ii. Provincial Government – Police;
 - iii. Comox Valley Regional District;
 - iv. Regional Hospital District of Comox Strathcona;
 - v. British Columbia Assessment Authority;
 - vi. Municipal Finance Authority; and
 - vii. Vancouver Island Regional Library.

Such levies are not included in the revenues of the Municipality.

- j) Expenses are recorded in the period in which the goods or services are acquired and a liability is incurred.
- k) The preparation of financial statements in conformity with PSAS requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements, as well as the reported amounts of revenue and expenditures during the reporting period. Significant areas requiring the use of estimates include the ability to collect property taxes receivable and accounts receivable, obsolete or damaged inventory, amortization of tangible capital assets and post employment benefits. Actual results may vary from the estimates and adjustments, if any, will be reported and reflected in operations, as they become known.
- l) The Municipality recognizes the expenses relating to employee benefits in the period in which the employees render the services in return for the benefits, including compensated employee absences that accumulate but do not vest. Absences due to employee illness are paid when an injury or illness occurs, but entitlement to such compensation arises as employees render service. Entitlement to compensated absence due to illness or injury is measured as the expected future utilization of this benefit.
- m) Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Buildings	25-40
Equipment, furniture and vehicles	5-15
Water and waste water plant and networks	
Underground networks	60-100
Plants and lift stations	50-100
Pumping stations and reservoirs	100
Other infrastructure	50-100
Transportation	
Road surfaces	15-25
Road base structure	75

**The Corporation of the Village of Cumberland
Notes to Financial Statements
Year Ended DECEMBER 31, 2016**

Poles and luminaries	100
Parks and other	
Land improvements	10-40
Playing fields and trails	15-20
Parking lots	10-20

Contributions of tangible capital assets are recorded as an asset at their fair value at the date of receipt and as revenue.

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases and the associated asset is recorded at the lower of the present value of future minimum lease payments or fair value.

- n) The Municipality capitalizes interest on interim financing for capital construction projects. In 2016 \$Nil was capitalized (2015 - \$Nil).

- o) Liability For Contaminated Sites

Contaminated sites are a result of contamination of a chemical, organic or radioactive material or live organism that exceeds an environmental standard, being introduced into soil, water or sediment. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all of the following criteria are met:

- i. an environmental standard exists;
- ii. contamination exceeds the environmental standard;
- iii. the Village is directly responsible or accepts responsibility; and
- iv. is directly responsible; or
- v. accepts responsibility; and
- vi. a reasonable estimate of the amount can be made.

As at December 31, 2016 and 2015 the Municipality has reported no liabilities related to contaminated sites.

2. ACCOUNTS RECEIVABLE

Accounts receivable is comprised of the following:

	2016	2015
Due from federal government	\$ 1,437,314	\$ 218,052
Due from provincial government	5,621	1,603
Due from other government	164,439	112,997
Other receivables	620,051	774,278
	<u>\$ 2,227,425</u>	<u>\$ 1,106,930</u>

**The Corporation of the Village of Cumberland
Notes to Financial Statements
Year Ended DECEMBER 31, 2016**

3. INVESTMENTS

Investments are comprised of the following:

	<u>2016</u>	<u>2015</u>
Credit Union Term Deposits with maturities in excess of 90 days with interest rates from 1.6% to 1.9%	\$ 1,350,000	\$ 2,100,000
Parkland Reserve Credit Union Term Deposit with interest rates from 2% to 2.35%	131,287	128,520
	<u>\$ 1,481,287</u>	<u>\$ 2,228,520</u>

4. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Account payable is comprised of the following:

	<u>2016</u>	<u>2015</u>
Due to federal government	\$ 649	\$ 5,439
Due to provincial government	1,235	9,584
Due to other government	-	1,535
Salaries, wages and benefits payable	360,201	336,835
Other payables	1,240,385	238,567
	<u>\$ 1,602,470</u>	<u>\$ 591,960</u>

5. TRUST AND OTHER DEPOSITS

Trust and other deposits are securities and deposits held by the Municipality to ensure performance of requirements under contract or for approval of development or subdivision applications, or to safeguard against damages to facilities and infrastructure. The balance includes deposits collected for building, plumbing and development permits, subdivision and landscaping performance bonds, lien holdbacks and park and facility rentals.

6. BANK INDEBTEDNESS

The Village has an available unsecured line of credit of \$750,000 from the First Line Credit Union bearing interest at prime. No balance was drawn on the line of credit as at December 31, 2016 (2015 – \$Nil).

The Corporation of the Village of Cumberland
Notes to Financial Statements
Year Ended DECEMBER 31, 2016

7. DEFERRED REVENUE

	Balance 31-Dec-15	Collections	Adjustments	Recognized As Revenue	Interest Income	Balance 31-Dec-16
Deferred Revenue – DCC						
Storm Drainage	\$ 142,283	\$ 6,188	\$ 10,421	\$ (118,730)	\$ 1,690	\$ 41,852
Sanitary Sewer	940,065	61,205	103,083	(479,713)	10,866	635,506
Waterworks	92,350	27,525	45,429	-	1,193	166,497
Roads	433,090	15,536	25,643	(114,208)	5,207	365,268
Parks	204,907	15,441	26,005	-	2,340	248,693
	1,812,695	125,895	210,581	(712,651)	21,296	1,457,816
Other Deferred	581,220	59,408	-	(409,681)	5,867	236,814
	<u>\$2,393,915</u>	<u>\$ 185,303</u>	<u>\$ 210,581</u>	<u>\$ (1,122,332)</u>	<u>\$ 27,163</u>	<u>\$ 1,694,630</u>

Adjustments for Development Cost Charge (DCC) deferred revenue are accounts receivable due from the developer of a subdivision that have been approved in 2015 and 2016. This is permitted by the Local Government Act B.C. Regulations 255/2011, July 1, 2012 which allows a developer to elect to pay DCC charges by installments over a period of three years.

8. CONTINGENT LIABILITIES

- a) The Municipality's loan agreements with the Comox Valley Regional District and the Municipal Finance Authority provide that if at any time the scheduled payments required are not sufficient to meet obligations in regards to borrowings, the resulting deficiency becomes a joint and several liability of the Municipality and the other member Municipalities.
- b) The Municipality is involved with a number of legal actions, the outcomes of which cannot be determined at this time. Management has determined that any potential liabilities arising from these outstanding claims are not significant.
- c) As at December 31, 2016, there were various assessment appeals pending with respect to properties. The outcome of those appeals may result in adjustments to property taxes receivable for the current and prior years. The Municipality makes a provision against property taxes receivable where the results of a specific appeal are reasonably determinable.
- d) The Municipality is a Subscribed member of the Municipal Insurance Association of British Columbia (the "Exchange") as provided by Section 3.02 of the Insurance Act of the Province of British Columbia. The main purpose of the Exchange is to pool the risks of liability so as to lessen the impact upon any Subscriber. Under the Reciprocal Insurance Exchange Agreement the Municipality is assessed a premium and specific deductible for its claims based on population. The obligation of the Municipality with respect to the Exchange and/or contracts and obligations entered in to by the Exchange on behalf of its Subscribers in connection with the Exchange are in every case several, and not joint and several.

**The Corporation of the Village of Cumberland
Notes to Financial Statements
Year Ended DECEMBER 31, 2016**

9. LONG-TERM DEBT

- a) The Municipality is party to several equipment loans financed through the Municipal Finance Authority for the acquisition of vehicles and operating equipment. Loan terms are five years or less. The vehicles and equipment under these loans have a carrying value of \$646,793 (2015 - \$430,344) and are recorded as non-financial assets in the statements. The Municipality no longer used capital leases financed through the Municipal Finance Authority for the acquisition of vehicles and operating equipment through. The vehicles and equipment under capital leases in 2015 had a carrying value of \$343,467 and were recorded as non-financial assets in the statements.

The following is a schedule of future minimum loan payments under the equipment financing loans with various expiry dates to 2021 together with the balance of the obligations under the loans, which is included in the debenture and long-term debt as detailed in Schedule 2:

2017	\$ 164,305
2018	158,512
2019	124,529
2020	64,610
2021	8,292
Total minimum loan payments	<u>520,248</u>
Less: amount representing interest at rates from 1.34% to 1.5%	<u>(12,652)</u>
Obligations under equipment loans	<u><u>\$ 507,596</u></u>

- b) Principal payments on debenture and long-term debt over the next five years are as follows:

2017	\$ 146,714
2018	118,852
2019	570,103
2020	106,712
2021	110,141
Thereafter	<u>1,603,360</u>
	<u><u>\$ 2,655,882</u></u>

Total balance for equipment loans, debenture and long-term debt equal \$3,163,478.

10. DEPOSITS AND RESERVES – MUNICIPAL FINANCE AUTHORITY

Under borrowing arrangements with the Municipal Finance Authority (MFA), the Village is required to lodge security by means of demand notes and interest-bearing cash deposits based on the amount of the borrowing. As the debt principal is retired, demand notes are released and the cash deposits are refunded and recorded as operating income in the period received.

As a condition of these borrowings, a portion of the debenture proceeds is withheld by the MFA as a debt reserve fund. These deposits, which are contingent in nature, are held by the MFA to act as security against the possibility of debt repayment default, and together with the demand notes are not recorded in the accounts. If the debt is repaid without default, the deposits are

**The Corporation of the Village of Cumberland
Notes to Financial Statements
Year Ended DECEMBER 31, 2016**

refunded to the Village. Details of the cash deposits as follows are not reported elsewhere in these financial statements:

	<u>2016</u>	<u>2015</u>
Cash deposits	\$36,297	\$35,310

11. EMPLOYEE BENEFITS LIABILITY

Employees who retire qualify for a one time payout of up to 72 days of their accumulated unused sick leave bank after 10 years of service. The Village calculates the value of this liability for employees based on review of the total vested and non-vested accrued time to date. Probabilities of 10 – 100% are assigned based on years of service and length of time to retirement and discounted at 2.49%. At December 31, 2016, the value of sick leave for all vested employees is calculated at \$102,853 (2015 - \$65,220). The total estimated employee retirement benefit liability at December 31, 2016 is \$227,964 (2015 - \$216,013). Employee retirement benefit amounts are being funded by an accounting charge on sick time accrued during the year and are included in the accounts payable and accrued liabilities.

12. PENSION LIABILITY

The municipality and its employees contribute to the Municipal Pension Plan (the Plan), a jointly trusteed pension plan. The Board of trustees, representing Plan members and employers, is responsible for administering the Plan, including investment of the assets and administration of benefits. The pension plan is a multi-employer defined benefit pension plan. Basic pension benefits provided are based on a formula. As at December 31, 2016, the Plan has about 189,000 active members and approximately 85,000 retired members. Active members include approximately 26 contributors from the Corporation of the Village of Cumberland and 37,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate is then adjusted to the extent there is amortization of any funding deficit.

The most recent actuarial valuation as at December 31, 2015 indicated a \$2.224 million funding surplus for basic pension benefits on a going concern basis.

The Corporation of the Village of Cumberland paid \$145,233 for employer contributions in fiscal 2016.

The next valuation will be as at December 31, 2018 with results available later in 2019.

**The Corporation of the Village of Cumberland
Notes to Financial Statements
Year Ended DECEMBER 31, 2016**

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the Plan.

The Corporation of the Village of Cumberland paid \$145,233 (2015 - \$132,812) for employer contributions while employees contributed \$130,562 (2015 - \$119,144) to the plan in fiscal 2016.

13. TRUST FUNDS

The following assets are held in trust by the Village for cemetery care. Neither the assets nor related liability have been recorded in the financial statements.

	<u>2016</u>	<u>2015</u>
Cash and cash equivalents	<u>\$ 62,925</u>	<u>\$ 50,109</u>

14. ANNUAL BUDGET

Budget figures are based on the *2016-2020 Financial Plan Bylaw No. 1033, 2016* approved by Council in May of 2016. Figures are presented on the basis used for actual results and were adjusted as follows to comply with financial statement presentation:

Surplus per 2016 – 2020 Financial Plan	\$ -
Remove proceeds from borrowing	(170,000)
Remove principal payments on debt	294,860
Add back amortization	(1,014,542)
Remove capital acquisitions	8,457,780
Transfer to reserves	(2,230,020)
Surplus restated for financial statement purposes	<u>\$ 5,338,078</u>

**The Corporation of the Village of Cumberland
Notes to Financial Statements
Year Ended DECEMBER 31, 2016**

During the year, the adopted budget can be amended and Council will adopt a new bylaw to reflect the approved amendments. A reconciliation between the original financial plan adopted by Council by May 15th of each year and the final amended financial plan bylaw is as follows:

	Original Financial Plan Bylaw 1033	Final Amended Financial Plan Bylaw 1054	Difference
Revenues	\$(10,313,385)	\$ (10,529,190)	\$ (215,805)
Expenses			
General government services	751,180	773,180	22,000
Transportation services	1,173,692	1,173,692	-
Protective services	546,980	546,980	-
Environmental health services	1,796,985	2,146,985	350,000
Public health services	56,530	56,530	-
Environmental planning and development services	312,955	325,955	13,000
Recreation and cultural services	1,199,225	1,201,505	2,280
	<u>5,837,547</u>	<u>6,224,827</u>	<u>387,280</u>
Net (Revenues) Expenses	(4,475,838)	(4,304,363)	171,475
Adjustments	7,568,098	7,666,768	98,670
Transfers (from) to reserves	(2,230,020)	(2,500,165)	(270,145)
Development costs charges	(862,240)	(862,240)	-
	<u>4,475,838</u>	<u>4,304,363</u>	<u>(171,475)</u>
Transfer to/(from) accumulated surplus	\$ -	\$ -	\$ -

15. ENVIRONMENTAL REGULATIONS

The Municipality makes every reasonable effort to comply with all environmental regulations that apply to its operations. These regulations may require future expenditures to meet applicable standards. Amounts required to meet these obligations will be charged to operations when incurred or set aside as future reserves when they can be reasonably estimated.

**The Corporation of the Village of Cumberland
Notes to Financial Statements
Year Ended DECEMBER 31, 2016**

16. FEDERAL GAS TAX AGREEMENT FUNDS

Gas Tax Agreement funding is provided by the Government of Canada. The use of the funding is established by a funding agreement between the local government and the Union of British Columbia Municipalities. Gas Tax Agreement funding may be used towards designated categories that include public transit, community energy, water, wastewater, solid waste, transportation, tourism, sports, culture and recreation infrastructure, disaster mitigation and capacity building projects, as specified in the funding agreements.

Revenues under the Community Works Fund portion of the program will be recognized when allocated to the Village.

The Village continues to track the unspent amounts in the Community Works Reserve Fund. The continuity of this fund is presented in the table below:

	<u>2016</u>	<u>2015</u>
Opening Balance of Unspent Deferred Funds	\$ 323,900	\$ 565,432
Add:		
Amounts received during the year	195,843	189,463
Interest earned on funds	4,513	3,930
Less:		
Amounts allocated to projects during the year	<u>(431,629)</u>	<u>(434,925)</u>
Closing balance of unspent funds	<u>\$ 92,627</u>	<u>\$ 323,900</u>

**The Corporation of the Village of Cumberland
Notes to Financial Statements
Year Ended DECEMBER 31, 2016**

17. ACCUMULATED SURPLUS

Operating Funds - comprise the principal operating activities of the Village and are separated into General, Water, and Sanitary Sewer Funds.

Reserve Funds - created to hold cash, and investments for specific future requirements.

Equity In Tangible Capital Assets - used to record the acquisition and disposal of tangible capital assets and related financing and similarly separated into General, Water and Sanitary Sewer Funds.

Accumulated Surplus:	2016	2015
Operating Funds **: <ul style="list-style-type: none"> General Fund Water Fund Sanitary Sewer Fund 	\$ 3,731,715 1,037,414 440,524 <hr/> 5,209,653	3,954,172 818,570 477,833 <hr/> 5,250,575
Reserve Funds: <ul style="list-style-type: none"> General Capital Works Water Capital Works Sanitary Sewer Capital Works Infrastructure Asset Renewal Parkland Reserve Land Sale Reserve 	- - 109,257 158,392 131,709 1,091 <hr/> 400,449	131,467 64,695 58,523 - 128,938 317,449 <hr/> 701,072
Equity In Tangible Capital Assets: <ul style="list-style-type: none"> General Fund Water Fund Sanitary Sewer Fund 	18,236,543 9,715,376 13,300,264 <hr/> 41,252,183	15,353,020 9,419,940 11,945,563 <hr/> 36,718,523
Accumulated Surplus	\$ 46,862,285	\$ 42,670,170

** The operating funds above have balances reserved within them for specific purposes and Community Works and Host Amenity funds are included in the reserved funds.

18. SEGMENTED INFORMATION

The Municipality is a diversified local government institution that provides a wide range of services to its citizens, including the provision of water, sewer, garbage disposal, recreation, parks, and cemetery services. The services and functions of the Municipality have been segregated or grouped based on factors such as delivery method, similarity in regulations, restrictions or cost recovery and the nature of the service as voluntary or essential services. Consideration has been given to comparability to other Municipal bodies.

The segments are categorized and described as follows:

General Government

This segment includes activities pertaining to the general administration and governance of the organization and those services that are provided on a centralized basis for all other segments and departments of the organization. Council, management, corporate and financial services are included as are other general costs which are not easily allocated to individual activity areas.

Transportation Services

This segment includes general road way maintenance and upgrade, street lighting, sidewalk and other general duties of the Public Works department. The Department is responsible to ensure transportation infrastructure is safe and well maintained.

Protective Services

This segment includes fire protection services, emergency preparedness, bylaw enforcement and animal control. The function's mandate is to ensure the safety of the lives and property of citizens and preserve peace and good order.

Environmental Health Services

The Water and Waste segment consists of three distinct utilities: sewerage and drainage, water, and solid waste disposal. The department provides collection and treatment of sewage and storm water, treatment and delivery of drinking water and contracts garbage collection and recycling services. Ensuring environmental and public safety standards are the key concern for the functions within this segment.

Public Health Services

The Municipality owns and/or operates three cemeteries. Although some of the maintenance activities are similar to those provided in the Parks function, a larger portion of the cost and activity is specific to performing cemetery services. The function has been segregated due to the unique regulatory requirements and because these services would be delivered as a separate business function in the private sector. The administrative and maintenance services for this function are divided between two departments but costs for administration are not substantial nor easily attributed to this function and are, therefore, not reallocated from General Government.

Environmental Planning and Development Services

The Planning Department manages land use planning, building and development functions. The department is responsible for ensuring that these functions are planned and managed to

address environmental and building regulations, heritage matters and community and public concerns.

Recreation and Cultural Services

This segment captures all activities relating to the health and well-being of the citizens and community. The function includes recreational services such as a fitness centre and gym, facilities rentals and contributions to community and cultural events as well as provision and maintenance of parks and park facilities. The services in this category are not considered essential services but are important for economic and community development.

For each reported segment, revenues represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Property taxes, payments in lieu and the small community grant funds are apportioned based on budget with any variance in actual revenue being attributed back to General Government. All other revenues can be directly attributed to a particular segment. With the exception of some general fiscal services and centralized supply and services charged directly to the General Government function, all other costs are instigated for and charged directly to the specific segments when incurred.

19. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform to current year presentation.

THE CORPORATION OF THE VILLAGE OF CUMBERLAND
Tangible Capital Assets
For the Year Ended December 31, 2016

	Land	Building	Equipment /	Engineering Structures			Land Improvements	Assets Under Development	2016 Total	2015 Total
			Furniture / Vehicles	Water	Sewer / Drainage	Roads				
Cost										
Opening balance	4,803,098	1,401,072	3,549,382	11,268,239	16,266,103	20,725,111	1,704,893	990,430	\$ 60,708,328	\$ 57,068,171
Add: Additions	1,203,632	-	137,064	63,376	302,357	1,352,152	103,333	2,919,841	6,081,755	4,125,906
Less: disposals	-	-	(17,592)	-	-	(972,255)	-	(755,069)	(1,744,916)	(485,749)
Less: write-downs	-	-	-	-	-	-	-	-	-	-
Closing balance	6,006,730	1,401,072	3,668,854	11,331,615	16,568,460	21,105,008	1,808,226	3,155,202	65,045,167	60,708,328
Accumulated Amortization										
Opening balance	-	1,375,022	1,765,885	2,526,918	2,440,386	11,454,789	1,046,596	-	20,609,596	20,072,301
Add: amortization	-	4,140	244,710	121,023	171,809	356,391	74,808	-	972,881	914,219
Less: disposals	-	-	(17,592)	-	-	(935,379)	-	-	(952,971)	(376,924)
Closing balance	-	1,379,162	1,993,003	2,647,941	2,612,195	10,875,801	1,121,404	-	20,629,506	20,609,596
Net Book Value, December 31, 2016	\$ 6,006,730	\$ 21,910	\$ 1,675,851	\$ 8,683,674	\$ 13,956,265	\$ 10,229,207	\$ 686,822	\$ 3,155,202	\$ 44,415,661	
Net Book Value, December 31, 2015	\$ 4,803,098	\$ 26,050	\$ 1,783,497	\$ 8,741,321	\$ 13,825,717	\$ 9,270,322	\$ 658,297	\$ 990,430		\$ 40,098,732

THE CORPORATION OF THE VILLAGE OF CUMBERLAND
Debenture and Long-Term Debt
As at December 31, 2016

	<u>2016</u>	<u>2015</u>
General Capital Fund		
Capital asset leases were transferred to the Equipment Financing Program in 2016 (2015 carry value \$343,467)	\$ -	\$ 208,381
Equipment Financing Loans with various expiry dates to 2021, interest charged at floating rate (currently at 1.39%), secured by equipment with carrying value of \$646,793 (2015 - \$430,344)	507,596	415,448
Short-term loan Comox Lake Road 5 year loan # 305-6 interest charged at floating rate (currently at 1.39%),	85,090	85,090
	<u>592,686</u>	<u>708,919</u>
Water Capital Fund		
Debenture Debt Water Bylaw #702, due 2017, interest charged at 4.52%, annual principal payment of \$4,143	10,470	20,441
Interim Construction Financing Temporary Borrowing Bylaw #982, interest charged at floating rate (currently at 1.39%),	447,021	447,021
	<u>457,491</u>	<u>467,462</u>
Sewer Capital Fund		
Debenture Debt Sanitary Sewer Improvements Bylaw #781, due 2036 interest charged at 2.1% annual principal payment of \$15,797	696,334	718,819
Sanitary Sewer Improvements Bylaw #914, due 2031 interest charged at 3.25% annual principal payment of \$58,164	1,416,967	1,485,010
	<u>2,113,301</u>	<u>2,203,829</u>
Total Debenture and Long-Term Debt	<u>\$ 3,163,478</u>	<u>\$ 3,380,210</u>

SCHEDULE 3

THE CORPORATION OF THE VILLAGE OF CUMBERLAND
Segment Disclosure
For the Year Ended December 31, 2016

	General government services		Transportation	services	Protective services		Environmental health services		Public health services		Environmental planning and development services		Recreation and cultural services		Total	
	2016	2015			2016	2015	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015
Revenue																
Tax revenue	\$ 320,094	\$ 426,979	\$ 843,471	\$ 790,194	\$ 356,243	\$ 307,826	\$ 183,282	\$ 177,777	\$ 32,912	\$ 6,041	\$ 98,984	\$ 82,307	\$ 664,529	\$ 578,231	\$ 2,499,515	\$ 2,369,355
Sale of services	-	-	-	-	150,273	138,908	1,382,643	1,275,025	13,525	13,364	-	-	185,145	94,294	1,731,586	1,521,591
Transfer from other governments	609,774	612,177	1,189,462	1,358,840	93,111	97,249	891,275	66,581	5,515	288	23,840	22,618	122,200	151,058	2,935,177	2,308,811
Other revenues and contributions	103,190	118,033	752,406	702,440	29,209	24,712	896,065	648,760	86	5,174	111,423	106,164	759,784	67,634	2,652,163	1,672,917
Total revenues	1,033,058	1,157,189	2,785,339	2,851,474	628,836	568,695	3,353,265	2,168,143	52,038	24,867	234,247	211,089	1,731,658	891,217	9,818,441	7,872,674
Expenses																
Wages, salaries and benefits	371,574	342,587	407,091	379,422	314,436	294,706	578,439	579,854	9,480	14,009	150,314	156,030	525,055	468,442	2,356,389	2,235,050
Good and services	285,659	267,192	339,564	200,174	139,559	157,712	733,880	417,965	12,298	37,066	111,543	133,720	524,471	338,255	2,146,974	1,552,084
Debt expense	3,770	5,385	17,974	11,099	4,658	5,451	103,229	106,943	-	-	-	-	1,167	112	130,798	128,990
Amortization	25,742	25,115	442,533	395,277	46,121	47,604	361,412	360,168	1,313	1,902	-	-	95,760	84,153	972,881	914,219
Loss/(Gain) on disposal of assets	-	-	36,876	11,060	(17,592)	-	-	62,761	-	-	-	-	-	-	19,284	73,821
Total Expenses	686,745	640,279	1,244,038	997,032	487,182	505,473	1,776,960	1,527,691	23,091	52,977	261,857	289,750	1,146,453	890,962	5,626,326	4,904,164
Annual Surplus (Deficit)	\$ 346,313	\$ 516,910	\$ 1,541,301	\$ 1,854,442	\$ 141,654	\$ 63,222	\$ 1,576,305	\$ 640,452	\$ 28,947	\$ (28,110)	\$ (27,610)	\$ (78,661)	\$ 585,205	\$ 255	\$ 4,192,115	\$ 2,968,510

SCHEDULE 4

THE CORPORATION OF THE VILLAGE OF CUMBERLAND
 Segment Disclosure With Budget Information
 For the Year Ended December 31, 2016

	General government services		Transportation services		Protective services		Environmental health services		Public health services		Environmental planning and development services		Recreation and cultural services		Total	
	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
Revenue																
Tax revenue	\$ 320,094	\$ 320,255	\$ 843,471	\$ 843,740	\$ 356,243	\$ 356,365	\$ 183,282	\$ 183,280	\$ 32,912	\$ 32,920	\$ 98,984	\$ 99,025	\$ 664,529	\$ 664,740	\$ 2,499,515	\$ 2,500,325
Sale of services	-	-	-	-	150,273	156,270	1,382,643	1,401,310	13,525	15,050	-	-	185,145	102,400	1,731,586	1,675,030
Transfer from other governments	609,774	595,495	1,189,462	2,487,330	93,111	90,090	891,275	1,182,325	5,515	10,880	23,840	22,880	122,200	119,480	2,935,177	4,508,480
Other revenue and contributions	103,190	803,415	752,406	576,605	29,209	27,000	896,065	886,180	86	1,250	111,423	103,580	759,784	93,760	2,652,163	2,491,790
Total revenue	1,033,058	1,719,165	2,785,339	3,907,675	628,836	629,725	3,353,265	3,653,095	52,038	60,100	234,247	225,485	1,731,658	980,380	9,818,441	11,175,625
Expenses																
Wages, salaries and benefits	371,574	388,560	407,091	413,630	314,436	326,255	578,439	596,325	9,480	11,000	150,314	158,170	525,055	514,530	2,356,389	2,408,470
Good and services	285,659	331,955	339,564	321,065	139,559	169,930	733,880	670,495	12,298	43,375	111,543	154,785	524,471	594,380	2,146,974	2,285,985
Debt expense	3,770	5,550	17,974	10,655	4,658	2,690	103,229	108,495	-	-	-	-	1,167	1,160	130,798	128,550
Amortization	25,742	25,115	442,533	428,342	46,121	48,105	361,412	421,670	1,313	2,155	-	-	95,760	89,155	972,881	1,014,542
Loss/(Gain) on disposal of assets	-	-	36,876	-	(17,592)	-	-	-	-	-	-	-	-	-	19,284	-
Total expenses	686,745	751,180	1,244,038	1,173,692	487,182	546,980	1,776,960	1,796,985	23,091	56,530	261,857	312,955	1,146,453	1,199,225	5,626,326	5,837,547
2016 Annual Surplus (Deficit)	\$ 346,313	\$ 967,985	\$ 1,541,301	\$ 2,733,983	\$ 141,654	\$ 82,745	\$ 1,576,305	\$ 1,856,110	\$ 28,947	\$ 3,570	\$ (27,610)	\$ (87,470)	\$ 585,205	\$ (218,845)	\$ 4,192,115	\$ 5,338,078