

Funding Codes:

GR - Grants

R - Transfers In from Reserves

DCC - DCC Revenues

D - Donations/Miscellaneous

A - Amenity

B - Borrowing

G - General taxation and revenue

**The Corporation of the Village of Cumberland
2019 - 2023 Financial Plan
Five Year Capital Projects**

	<u>Funding Codes</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>
Infrastructure Capital Asset Renewal Program (road/water/sewer/storm)						
Water Supply and Wastewater System Upgrades						
Water supply capital projects (UV, reservoir, transmission main)	GR,R,B	3,609,245	-	-	-	-
Parcel Taxes for water supply debt (based on 20 year debt term)	G		114,170	114,170	114,170	114,170
Wastewater treatment upgrades	GR,R,B,DCC	5,600,000	-	-	-	-
Parcel Taxes for wastewater treatment debt (based on 20 year debt term)	G		-	326,560	326,560	326,560
Increased Operating costs for wastewater treatment system	G		187,500	375,000	382,500	390,150
Cumberland No. 2 Dam (preliminary design and project costing)	R	10,000	-	-	-	-
Cumberland No. 2 Dam capital upgrades - Grants required for this project to move forward	GR	-	-	-	3,200,000	-
Road Reconstruction, watermain replacement, sewermain replacement, stormmain replacement or new stormmain						
Dunsmuir Ave project - natural gas Fortis work	R	34,685	-	-	-	-
Allen Ave: 5th to 6th Street (road/water/storm)	R	161,330	-	-	-	-
Ambleside Ave: 1st to 2nd Street (road/water/sewer/storm)	R	33,060		380,150	-	-
Derwent Ave: 5th to 6th Street (road/storm)	R	240,320	-	-	-	-
Egremont Road: Windermere to Ulverston (road/storm)	R,DCC	484,930	-	-	-	-
First Street: Maryport to Ulverston (water/storm)	R	225,000	-	-	-	-
Fourth Street: Dunsmuir Ave to Keswick Ave (water)	R	15,000	-	172,500	-	-
Lane South of Dunsmuir Ave: Fifth to Sixth Street (sewer)	R,DCC	20,240	-	-	-	-
Lane South of Maryport Ave: Egremont to Silecroft (water/sewer/storm)	R, DCC	417,295	-	-	-	-
Maryport Ave: Egremont to Silecroft (water/sewer/storm)	R,DCC	13,030		179,845	-	-
Royston Road: Ulverston to Union (water)	R	15,300	-	175,950	-	-
Sixth Street: Derwent to Allen Avenue (sewer/storm)	R	117,705	-	-	-	-
Egremont Road: Penrith to Dunsmuir (sewer)	R	-	3,000	-	34,500	-
Fifth Street: Allen to Derwent (roads)	R	-	8,370	-	96,275	-

Capital Projects

	<u>Funding</u>					
	<u>Codes</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>
Road Reconstruction, watermain, sewermain and stormmain replacement or new stormmain Continued						
Lane South of Ulverston Ave: 3rd - 4th (sewer/storm)	R, DCC	-	190,725	-	-	-
Lane South of Windermere Avenue: First to Fifth Street (sewer/storm)	R	-	49,900	-	494,725	-
Maryport Ave: 2nd to 3rd (water)	R	-	7,620	-	87,630	-
Maryport Ave: 3rd to 4th (roads/storm)	R	-	230,705	-	-	-
Mill Street Storm culvert replacement (storm)	R	-	10,500	-	-	-
Penrith Ave: 1st to 2nd (water)	R	-	7,740	-	89,010	-
Third Street: Allen to South End (roads)	R	-	5,700	-	65,550	-
First Street: Maryport to Windermere (sewer/roads)	R	-	-	13,400	-	154,075
Maryport Ave: 5th to 7th (water)	R	-	-	15,360	-	-
Penrith Ave: Egremont St to Silecroft Rd (roads)	R	-	-	12,915	-	148,505
Sixth Street: Derwent to Allen Avenue (water)	R	-	-	5,640	-	64,860
Sixth Street: Dunsmuir to Derwent (water)	R	-	-	5,760	-	66,240
Silecroft Road: Penrith to Beaufort (roads/sewer)	R	-	-	7,370	-	84,755
Silecroft Road: Beaufort to Maryport (roads)	R	-	-	3,560	-	40,970
Windermere Ave: 5th to 6th (roads/sewer)	R	-	-	16,635	-	-
Cumberland Road: Primrose to Bevan (water)	R	-	-	-	8,700	-
Derwent Ave: 2nd to 1st (roads)	R	-	-	-	16,085	-
Fifth Street: Keswick to Allen Ave (roads/water)	R	-	-	-	14,010	-
Second Street: Ulverston to Windermere (roads/water)	R	-	-	-	14,575	-
Penrith Ave: 6th to 7th (roads)	R	-	-	-	-	11,490
Third Street: Derwent to Allen (roads/water)	R	-	-	-	-	14,100
Roads Infrastructure without underground utility replacement						
Windermere Avenue sidewalk and boulevard improvements between 1st	R	55,800	-	-	-	-
Construct a new curb & gutter & sidewalk on Windermere Avenue						
between the lane & 1st Street	R	27,415	-	-	-	-
Sidewalk on Egremont: Ulverston to South Of Rydal	R	-	-	32,775	-	-
Sidewalk on Ulverston Avenue between 2nd & 3rd Street	R	-	-	35,000	-	-
Sidewalk: Second St: Windermere to Ulverston	R	-	-	25,000	-	-
Construct a new curb & gutter & sidewalk on Ulverston Avenue between						
3rd & 4th Street	R	-	-	37,570	-	-

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	<u>Codes</u>					
Roads Micro Surfacing Projects		-				
Maple Road: Bevan Rd to Primrose Street	R	-	15,410	-	-	-
Union Road: 575 meters South to Royston Road	R	-	59,800	-	-	-
Comox Lake Road: Dunsmuir Ave to Boat Launch	R	-	194,375	-	-	-
Windermere Avenue: 1st Street to West end	R	-	-	2,930	-	-
Windermere Avenue: Ulverston Ave to Windermere Ave	R	-	-	5,120	-	-
Windermere Avenue: Windermere Ave to Cul-de-sac (West)	R	-	-	10,370	-	-
Windermere Avenue: Windermere Ave to Windermere Ave	R	-	-	2,135	-	-
Egremont Road: Dunsmuir to Penrith Ave	R	-	-	12,340	-	-
Keswick Ave: 6th to 5th	R	-	-	-	7,870	-
Bevan Road: Wellington to Maple	R	-	-	-	7,235	-
Ulverston Ave: Crescent to 2nd	R	-	-	-	4,520	-
Seventh Street: Maryport to Penrith	R	-	-	-	5,675	-
Seventh Street: Penrith to Dunsmuir	R	-	-	-	5,735	-
Royston Road: Ulverston to Union	R	-	-	-	-	17,085
Ulverston Ave: 1st to Egremont	R	-	-	-	-	17,995
Non-Infrastructure Capital - Environmental Health (Solid Waste, Water, Sewer & Storm)						
Water Equipment						
Hydrant replacement (1 per year)	G	12,230	12,230	12,230	12,230	12,230
Chlorine residual analyzer	R,G	8,500	-	-	-	-
Sewer & Storm Capital Projects						
Install an RV Sani Dump/Water Fill station on Royston Road next to Village	G	11,000	-	-	-	-
Install a storm manhole at the terminal end of the PVC storm sewer at Ulverston Ave @ 5th	G	5,000	-	-	-	-

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Transportation Services (Roads) Non-Infrastructure Capital						
Vehicle replacements (2020 Dumptruck/2021 mower & bucket truck/2023 Service Truck replacements)	B	-	150,000	138,350	-	40,000
Mini Excavator with trailer new purchase	B	-	-	-	110,000	-
Debt costs associated with the vehicle purchases (there are also debt costs reductions for maturity of fleet debt within the plan)	G	-	16,010	46,830	73,430	90,970
Public Works Yard Land purchase	B	1,000,000	-	-	-	-
Debt Costs for Public Works yard land purchase (based on a 20 year term)	G,R	71,160	213,500	213,500	213,500	213,500
Cemeteries (Public Health Services)						
Masterplan Implementation:						
Central scattering garden & irrigation (design 2019 for 2021 project) - Grants required for the 2021 project to move forward	R,GR	1,500	-	22,850	-	-
Design of Phase 3 central area tree plan (after interments) & irrigation	R	1,000	-	-	-	-
Install mulch strip - 4 rows	R	9,620	-	-	-	-
Information & map kiosk	G	-	10,000	-	-	-
Cemetery pads for columbaria and benches	G	-	-	4,000	-	-
Benches to be funded from donations	D	-	-	6,000	-	-
Installation of two columbaria - Grants required for this project to move forward	GR	-	-	40,000	-	-
General Government Services						
Renovate Fire Hall & convert to Council Chambers and renovate municipal office - Grants or amenities required for this project to move forward	GR	-	-	1,099,375	-	-

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Protective Services						
Bylaw Enforcement Services:						
Bylaw Van replacement	B	-	68,250	-	-	-
Annual debt costs associated with the bylaw van replacement	G	-	12,140	14,570	14,570	14,570
Fire Services:						
Turn Out Gear Replacement	G	7,500	7,500	7,500	7,500	7,500
Electronic tool (cutter or spreader or combination partially funded by Provincial Emergency Program reimbursements)	D,G	16,000	-	-	-	-
Fire Boat environmental materials (oil suppression equipment)	R	5,000	-	-	-	-
Vehicle replacements (2019 Fire Engine/2021 Fire Truck)/2022 Wildfire bush truck/2023 Rescue Truck	B,R	537,000	-	537,000	100,000	267,500
Annual debt costs associated with the vehicle purchases (Royston Fire Protection revenue will cover 23%)	G	39,110	46,920	115,830	147,520	193,340
Breathing Apparatus Replacement	R,G	-	147,615	-	-	-
Detailed designs for Fire Hall 2018 & 2019/construction 2020	R,A,B	264,035	4,000,000	-	-	-
Annual Interest and principal payment on new Fire Hall Debt (30 year term at 5% interest - Royston Fire Protection revenue will cover 23%)	G	-	52,000	108,000	283,780	283,780
Increased operating costs for new fire hall	G	-	-	50,000	50,000	50,000
Recreation, Parks, Community and Culture						
Recreation Services:						
Ductless heat pump for Recreation office to regulate temperatures in winter and summer months (host amenity funds)	R	5,500	-	-	-	-
Replace chairs for rental halls (host amenity funds)	R	-	-	15,000	15,000	-
Curtain divider for CRI gymnasium (host amenity funds)	R	-	-	9,000	-	-
Parks Services:						
Contribution towards forest land purchase for Cumberland Community Forest (parkland acquisition reserve)	R	47,000	-	-	-	-
Climbing Trail - single track from the yellow gate in two phases (partial host amenity funds in 2019 & grant required to move the 2020 project	R,GR	10,000	16,000	-	-	-
Rotary Trail to Recreation (trail design and engineering 2019/construction 2020-2022 - grant required to move future years project costs forward)	R,GR	3,315	30,000	30,000	60,000	-
No. Six Mine Park playground equipment upgrade	R	15,000	-	-	-	-

Capital Projects

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Village Park Master Plan Projects (pages 18-24 of the Masterplan)						
Centennial Building Replacement (design 2019 & construction 2020/DCC & host amenities)	R,DCC	-	20,000	300,000	-	-
Sixth Street Parking and Interface Zone Enhancements - grant required for this project to move forward	GR	-	-	50,000	-	-
Tennis and Basketball Court Renovation - grant required for this project to move forward	GR	-	-	-	125,000	-
Lake Park Master Plan Projects (page 11&12 of Appendix C of the Masterplan)						
Lake Park concession renovations and equipment replacement (\$7k from CV Community Foundation grant/\$23k host amenity funds)	GR,R	30,000	-	-	-	-
Boat Launch Dock Improvements Design-2019 & Construction-2020 (host amenity funds)	R	4,000	60,000	-	-	-
Retaining Wall on Point - design-2019 & construction-2020	G	5,000	15,000	-	-	-
Define and improve campsites; service upper campsites - grant required for this project to move forward	GR	-	-	35,000	-	-
New Park Office / Service Yard - Design-2022 & construction-2023 - grant required for this project to move forward	GR	-	-	-	12,000	150,000
Walk In Campsite Design-2022 & construction-2023 - grant required for this project to move forward	GR	-	-	-	6,000	50,000
Parking Lot Design-2022 & construction-2023 - grant required for this project to move forward	GR	-	-	-	15,000	150,000
Coal Creek Park Master Plan Projects						
Coal Creek Historical Park parking lot expansion (design 2019 & construction 2020) - grant required for this project to move forward	GR	-	4,000	30,000	-	-
Coal Creek Historical Park - No. 1 Town Improvements (New interpretive signs, parking area, fencing, rock barriers)	GR,R	12,000	6,000	3,620	-	-
		<u>\$ 13,200,825</u>	<u>\$ 5,972,680</u>	<u>\$ 4,856,710</u>	<u>\$ 6,220,855</u>	<u>\$ 2,974,345</u>